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**IN THE COMPETITION**

Case No.: 1407/1/12/21, 1411/1/12/21-1414/1/12/21:

**APPEAL**  
**TRIBUNAL**

Salisbury Square House  
8 Salisbury Square  
London EC4Y 8AP

Tuesday 22<sup>nd</sup> November-Friday 23<sup>rd</sup> December 2022

Before:

The Honourable Mr Justice Marcus Smith  
Professor Simon Holmes  
Professor Robin Mason  
(Sitting as a Tribunal in England and Wales)

BETWEEN:

**Appellants**

**(1) ALLERGAN PLC (“Allergan”)**

**(2) ADVANZ PHARMA CORP. LIMITED & O’RS (“Advanz”)**

**(3) CINVEN CAPITAL MANAGEMENT (V) GENERAL PARTNER LIMITED &  
O’Rs (“Cinven”) (4)**

**(4) AUDEN MCKENZIE (PHARMA DIVISION) LIMITED (“Auden/Actavis”)**

**(5) INTAS PHARMACEUTICALS LIMITED & O’RS (“Intas”)**

AND

**Respondents**

**COMPETITION AND MARKETS AUTHORITY (“The CMA”)**

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## **APPEARANCES**

Mark Brealey KC (On behalf of Advanz)

Daniel Jowell KC & Tim Johnston (On behalf of Allergan PLC)

Sarah Ford KC & Charlotte Thomas (On behalf of Auden/Actavis)

Robert O'Donoghue KC & Emma Mockford (On behalf of Cinven)

Robert Palmer KC, Laura Elizabeth John & Jack Williams (On behalf of Intas)

Marie Demetriou KC, Josh Holmes KC, Tristan Jones, Nikolaus Grubeck, Michael Armitage,  
Professor David Bailey & Daisy Mackersie (On behalf of the CMA)

Friday, 23 December 2022

(10.00 am)

Closing Submissions by MR BAILEY (continued)

THE PRESIDENT: Mr Bailey, good morning.

MR BAILEY: Good morning, sir, members of the Tribunal.

Just picking up on a point from yesterday, the discussion that you had with myself and counsel for Allergan about the discretion that an authority has whether or not to impose a fine on a parent company that is part of an undertaking.

Just to give you one authority, just so that you have that to hand. We do not need to go it to. It is *Team Relocations* at paragraph 159. That is at {M/99.1/24}. That simply just says what both counsel agreed was the position.

If I can turn then to my submissions this morning and give you a blueprint as to where from now to Christmas. I would like to start with.

THE PRESIDENT: That is not the most reassuring start, Mr Bailey.

MR BAILEY: I meant lunchtime, sir.

I would like to start, if I may, with a brief overview of the legal framework and the Tribunal's task when it comes to penalties.

Then I propose to address four main themes that have

1 emerged from the appellants' submissions and they are in  
2 turn: the first being Auden's and Actavis's submission  
3 that they have been unjustifiably fined four times over  
4 for what they say are very closely interrelated  
5 infringements.

6 The second theme is that according to the  
7 appellants, the state of the law was so uncertain and  
8 the conduct was so ambiguous that none of these  
9 infringements were intentional or negligent.

10 The third theme is that the assessment by the CMA of  
11 seriousness of step one was said to be excessive and out  
12 of kilter with previous decisions.

13 The fourth theme is what my learned friend for  
14 Allergan referred to as "the massive ratchets" or the  
15 "upward adjustments" for specific deterrence and I will  
16 deal with a series of arguments related to how the CMA  
17 applied step 4.

18 There are of course a series of other criticisms  
19 made about the CMA's imposition of penalties and their  
20 calculation, but, for reasons of time, I will just  
21 simply rest on the written submissions we have made in  
22 that respect.

23 THE PRESIDENT: I am very grateful, Mr Bailey, because let  
24 me just give you an indication as to what will help us.  
25 Clearly penalty is in a sense hugely contingent upon

1           what we find in the anterior areas and the last thing we  
2           want is for you to go through every permutation and say  
3           if the Tribunal were to decide X, then the answer is Y.

4           So your broad thematic approach is, if I may say so,  
5           most likely to help us understand what are the factors  
6           that underlie the correctness, or otherwise, of the  
7           penalties reached and, obviously, we will then, in the  
8           light of the decision we make, look at those broad  
9           factors.

10          If there is anything, and I say this to reassure all  
11          the parties, that we feel has not been properly  
12          addressed when we get to that stage, we would of course  
13          invite further submissions, but I anticipate it is more  
14          a question of applying the general propositions that  
15          have been made by all of the parties to the specific  
16          outcomes that we find in the earlier parts of our  
17          putative decision.

18       MR BAILEY: I am grateful, sir. I am not going to try and  
19          second guess the Tribunal's ultimate conclusions and, of  
20          course, that may or may not affect the approach taken to  
21          penalty.

22          If we could start then, very briefly, if I may, with  
23          the legal framework and take you to one passage of  
24          a Tribunal judgment going back in time to *Napp* and that  
25          is at paragraph 502 at {M/24/138}.

1           I begin with this because this is where the Tribunal  
2           is setting out, in particular in the second sentence,  
3           that the policy objectives of the Act, that is the  
4           Competition Act, will not be achieved unless the  
5           Tribunal is prepared to uphold severe penalties for  
6           serious infringements.

7           We say that that is an important point to keep in  
8           mind and indeed actually even the previous sentence  
9           noted that:

10           "The sum imposed must be such as to constitute  
11           a serious and effective deterrent both to the  
12           undertaking concerned and to the other undertakings  
13           tempted to engage in similar conduct."

14           So that was the principle set out very early on by  
15           the Tribunal in the *Napp* case. But it is right to  
16           acknowledge that there have been two changes to the  
17           statutory framework since the Tribunal's decision in  
18           *Napp* and my learned friend for Intas took you to one of  
19           those sections, but I would like to take you to both, if  
20           I may.

21           The first is a change that occurred in April of 2014  
22           and it is the section 36 (7) (a) of the Competition Act,  
23           which is at {M/16/34}.

24           We can see at the bottom of the page and this in my  
25           submission is an important amendment made by Parliament,

1 because it is saying in terms that when fixing  
2 a penalty, the CMA must have regard to the seriousness  
3 of the infringement concerned and the desirability of  
4 deterring both the undertaking that is penalised and  
5 also others from engaging in and then the conduct  
6 running contrary to the competition rules.

7 Now, the other change that was also made at the same  
8 time was made to section 38 (8) and that is at page 36  
9 of this document, please. {M/16/36}. Unlike at the  
10 time of *Napp*, where the Tribunal was free if it wished  
11 to have regard to the guidance, now we see in subsection  
12 (8) there is now an obligation both on the CMA of  
13 course, but also on the Tribunal to have regard to the  
14 guidance for the time being in force under this section.

15 I come on later on this morning to address the point  
16 being made about whether we applied guidance that was  
17 not in force under this section. We say of course we  
18 did not. But the effect of these changes, in my  
19 submission, is that the Tribunal has to have regard to  
20 the guidance and if we may just briefly go to the  
21 guidance at {M/148/6} at paragraph 1.3 and 1.4. -- if we  
22 could just scroll down, please.

23 So this is the guidance. At 1.3 it is just simply  
24 restating the duty in 36 (7A) and then in 1.4  
25 explaining, something I will come on to later, the two

1 aspects of deterrence, ie deterrence of those who  
2 committed the wrongdoing and deterrence of others from  
3 committing similar wrongdoing in the future and so we  
4 say that when the Tribunal comes to evaluate, if it  
5 does, the penalties in this case, we say that you should  
6 have regard to those policy objectives as set out in the  
7 guidance.

8 There is no challenge in these appeals to the  
9 lawfulness of this penalty guidance.

10 If I could turn then from that to the Tribunal's own  
11 approach to penalty appeals and this is well  
12 established. I am just going to highlight three  
13 principles that emerge from the Tribunal's case law and  
14 show you one judgment.

15 The judgment I would like to go to, please, is  
16 a recent one from last year in the *Roland v CMA* case.  
17 That is at {M/182/15}. If we could scroll down, please.  
18 Could we go over the page, {M/182/16}.

19 So at paragraph 34 we see here the Tribunal citing  
20 an earlier Tribunal decision in the *Construction* appeals  
21 chaired by Vivien Rose, now Lady Rose, and it sets out  
22 the role of the Tribunal and, essentially, members of  
23 the Tribunal, you have two tasks. The first is to  
24 adjudicate on the appellants' complaints about how we  
25 applied the penalties guidance and the second is then to



1 look at the matter in the round and only interfere if  
2 you consider the CMA decided a penalty that is  
3 inappropriate.

4 Now, we say, and this is the second highlight  
5 I would like to take you to, that when carrying out  
6 those tasks it may be appropriate for the Tribunal to  
7 give some weight to an evaluative assessment made by the  
8 CMA, particularly where it has experience in this area.

9 Now, Intas in its Written Closings at  
10 paragraph 169(a), which is at {L/5.1/93} said this was  
11 an ambitious submission and indeed went as far as to say  
12 it had no basis in the case law.

13 I generally try and refrain from making ambitious  
14 submissions, still less those that have no basis, and if  
15 one can go down to paragraph 36 of the Tribunal's  
16 judgment in this case and if I could just invite you to  
17 read that and it will have to be -- if you maybe pull up  
18 the next page as well, please. (Pause).

19 THE PRESIDENT: Yes.

20 MR BAILEY: So I am not saying that this in anyway waters  
21 down or restricts your scrutiny of the merits. You have  
22 a full jurisdiction in this regard. But I am saying  
23 that where the CMA has direct experience of practices  
24 and we say if you look at footnote -- there is no need  
25 to go to them -- but 3686 of the Decision at

1 {IR-A/12/1030} and footnote 705 of the Defence at  
2 {A/6/151}, what they will show you is the CMA's case  
3 work on excessive pricing, on horizontal market sharing  
4 and also actually, broader than that, various  
5 submissions that have been made, for example, to the  
6 OECD on the dangers of excessive pricing in the  
7 pharmaceutical sector.

8 So we say with that experience in mind that should  
9 have properly informed the CMA's view of this need to  
10 deter in this particular case.

11 The third highlight is a short one, which is that  
12 penalties are an area where previous decisions have  
13 limited precedent value. As the former president,  
14 Mr Justice Barling, observed the maximum of each case  
15 turns on its facts is a particularly pertinent one.

16 The authority for that is *Kier* at paragraph 116. We  
17 do not need to turn it up. It is {M/81/41}.

18 That just sets the scene in terms of the legal  
19 framework and the Tribunal's task.

20 It has been said on various occasions that the  
21 penalties are extraordinary, excessive and at one point  
22 where things went into outer space. So if I may bring  
23 things down to earth and try and explain why we say they  
24 are appropriate. I would like to do that at the  
25 beginning with four sort of points to set the scene,

1 what sort of informed the CMA's approach.

2 The first of those is that we say that Auden, as  
3 a market incumbent, entered into not one but two  
4 agreements that on our case fought off a potential  
5 competitor. If the CMA is right about that, then in my  
6 submission there is no doubt that these agreements were  
7 inimical to what is expected from competing  
8 undertakings. You will recall that Mr Jones showed you  
9 on Wednesday, paragraph 34 of the European Court's  
10 judgment in Irish Beef where there is a very clear  
11 principle in the case law of undertakings determining  
12 their conduct independently and we say that this is  
13 flatly inconsistent with that and so if that is made  
14 out, we say a serious penalty is called for serious  
15 conduct.

16 That is the first point.

17 The second point is it is important not to lose  
18 sight of the reality that the appellants generated  
19 a huge amount of profit from these infringements. The  
20 market was not subject, on our case, to normal  
21 competition until 2021 and, on our estimates,  
22 Auden/Actavis reaped trading benefits of 270 million  
23 above cost-plus or 138 million above the £20 end price  
24 of the infringement.

25 So we say those figures should inform one's approach

1 to penalty. Just of course as there was a winner in all  
2 of this, there was a loser. The loser of course was the  
3 NHS whose spending went from 7.8 million in 2008 to as  
4 much as 83.8 million in 2016.

5 THE PRESIDENT: You are not though suggesting  
6 a restitutionary approach to the assessment of  
7 penalties. You are simply saying the gain over either  
8 the cost-plus level or the non-infringing £20 level is  
9 a factor to take into account in the heftiness of the  
10 penalty imposed.

11 MR BAILEY: Quite right, sir. One of the points that we  
12 make when we come on to step 4 is to say when one is  
13 setting a penalty, one must have regard to the gain or  
14 the benefit derived from the wrongdoing, because if one  
15 ignores it, basic economics of punishment and deterrence  
16 suggest that any rational business person will look at  
17 their options, including rationally the illegal options,  
18 and if they realise they are quids in because they can  
19 engage in the conduct, be fined, but actually end up  
20 better off, we say that would completely undermine the  
21 deterrent function of penalties.

22 But you are right, sir, we are not seeking to  
23 disgorge or have a restitutionary remedy. In fact, we  
24 have not actually calculated the actual profit derived  
25 from these infringements and I am going to come back to

1 that point a little later on, because one of the  
2 criticisms made of the CMA's approach is that we have  
3 elided public and private enforcement. As you know,  
4 sir, when it comes to private enforcement, the *Devenish*  
5 case and *BritNed* say that private enforcement is about  
6 compensation. It is not about restitution. Even if one  
7 could conceive of any restitutionary remedy in private  
8 enforcement, we say that is not the function of the  
9 penalties here. The penalties here are designed to  
10 deter. That is my submission.

11 But it has sometimes been said in the pleadings that  
12 somehow we Jacked up the fines because the NHS was the  
13 victim. Now, the NHS is rightly treasured by many in  
14 this country, but we are not penalising the appellants  
15 simply because the NHS was the end customer. What we  
16 are doing is we are penalising them because their  
17 conduct directly harmed the end customer, which in this  
18 case happened to be the CCGs and the NHS.

19 If I may just take you to one passage in a judgment  
20 of Lord Justice Green earlier this year. It is a very  
21 different case, but he makes a very clear point of  
22 principle in the *Trains* judgment and that is at  
23 {M/191/30}. You see that Lord Justice Green here is --  
24 basically he is sketching out law in general terms both  
25 in relation to unfair prices, although, as my learned

1 friend for Intas explained, the particular issue in this  
2 case was actually about unfair terms and specifically  
3 a lack of transparency in publicising what are called  
4 "boundary fares".

5 But the point I rely on for this purpose is the  
6 first sentence:

7 "The law relating to abuse is concerned with  
8 consumer unfairness."

9 I really do emphasise that and he explains why:

10 "Because when an undertaking is dominant it is, by  
11 definition, freed from the competitive shackles which  
12 otherwise would incentivise and discipline it to  
13 maximise consumer welfare and benefit."

14 So we say if that is a core function of the law  
15 relating to abuse in this jurisdiction, and he goes on  
16 then to explain some of the law relating to unfair  
17 prices and terms, then it is right to impose penalties  
18 that seek to punish and deter conduct that exploited  
19 consumers in an unfair way.

20 Now, the third headline is that we have tried to  
21 keep a sense of perspective. The appellants complain of  
22 the size of the fines and the size of the uplifts and,  
23 in my submission, not only does that reflect the gravity  
24 of what happened, but it does also actually reflect the  
25 size of the appellants.

1           To just take one example to illustrate what I mean.  
2           If we can go to {IR-A/12/1063}, please. So here at  
3           paragraph 10.272 you can see the CMA just setting out  
4           the current size of Allergan, which is now owned by  
5           AbbVie and what we see is that it generated global  
6           turnover of some 35.7 billion, so I doubled checked,  
7           that is nine zeros and its profits after tax were some  
8           3.6 billion.

9           The reason I mention this, and I am going to come on  
10          to some case law to support this proposition later this  
11          morning, is that the step 3 penalty halfway through for  
12          Allergan on the 10mg abuse was 6.7 million. I mean,  
13          that is not even a spec. It is less than 0.1% of  
14          Allergan's total turnover, less than 1.1 of its profit  
15          after tax.

16          The risk, we say, is that if you impose a fine of  
17          that level, it would not be a blip on the accounts. It  
18          would not have any impact on the future behaviour of the  
19          undertaking and yet the whole point of this regime is to  
20          try and ensure that undertakings from the top down give  
21          attention to the risks of competition law.

22          Now, having just said that, we are not inviting the  
23          Tribunal to say, well, look, the sky is the limit and  
24          you should throw the book at them and impose any penalty  
25          of any size. We agree with counsel for Allergan and for

1 Intas that an important principle, as established by the  
2 Tribunal's case law, is the principle of  
3 proportionality. Indeed, that is also a feature of the  
4 penalty guidance.

5 We have been criticised for not having taken a step  
6 back in this case by reference to the Tribunal's case  
7 law which says that you need to look at the penalty in  
8 the round and strike a fair balance between culpability  
9 on the one hand, deterrence on the other.

10 If I may just stick with Allergan just for present  
11 purposes and go to paragraph 10.288, which is at  
12 {IR-A/12/1067}. We are going to see that this is  
13 actually the first of two steps back. So we did a step  
14 back for this particular infringement and then we did  
15 a second step back, which I will show you in a moment.

16 This is at the stage of step 4 for Allergan where  
17 the CMA has increased the fine to 74.3 million and this  
18 is just for the 10mg abuse.

19 What the CMA does, in line with what the Tribunal  
20 expected it to do and its guidance envisages, is to look  
21 at that proposed penalty as a proportion of various  
22 metrics of its size and financial position, not just  
23 turnover, because that is what the OFT did in  
24 *Construction* and that failed to appreciate the other  
25 metrics.



1           If we look here you can see the figures. In my  
2 submission, they speak for themselves. They are all, in  
3 terms of worldwide turnover, less than 1% and you can  
4 see the figures for tax and dividends.

5           Now, it is true, however, that Allergan was not just  
6 fined for the 10mg abuse. It was also fined for the  
7 20mg abuse and also for part of the duration of the  
8 alleged 10mg agreement.

9           Now, that produced an aggregate penalty of  
10 111 million. Now, the CMA then aggregated the penalties  
11 and then later in its Decision at paragraph 10.413,  
12 {IR-A/12/1098}, the CMA then took another step back and  
13 asked itself, okay, is that proportionate? You see that  
14 it says the total penalty on Allergan is just 0.3% of  
15 its worldwide turnover. Unless it is said against me  
16 that the passage there does not refer to other metrics,  
17 they are actually tucked away in footnote 3916 and so if  
18 you go to the bottom of the page you can see that there  
19 are the other metrics that the CMA took into account.

20           But it is right, I have to regrettably recall, that  
21 there is an error in footnote 3916. It refers to the  
22 aggregate penalty being 0.8% of profit after tax. That  
23 is incorrect. The correct figure is 2.4%. So I just  
24 invite the Tribunal to have regard to that as the  
25 correct figure.

1           So we say actually the CMA did fairly evaluate the  
2 overall fine imposed on each party and sought to achieve  
3 a balance between the severity of the conduct on the one  
4 hand and the need for deterrence on the other.

5           Now, with that, I would like to turn next to  
6 Ms Ford's submission to you in relation to the complaint  
7 made by Auden/Actavis that the CMA had fined the Auden  
8 appellants some 109 million, which is four times, they  
9 say, its statutory cap.

10           Unfortunately, we do not accept that  
11 characterisation of what has happened. We say that the  
12 Decision found four separate infringements and then it  
13 imposed four separate fines and it is well established  
14 case law that each fine is then subject to the statutory  
15 cap.

16           But --

17       THE PRESIDENT: Do you say, Mr Bailey, that you could have  
18 done it a different way though and instead of  
19 identifying four different infringements to be fined  
20 a single infringement or do you say there is an approach  
21 that the CMA was, perhaps not obliged, but should have  
22 followed as a matter of best practice in terms of  
23 splitting out the different infringements and assessing  
24 them individually?

25       MR BAILEY: We say two things. The first is we say that we

1 looked at the particular facts of these infringements,  
2 asked ourselves are they a single infringement, are they  
3 a separate infringement, and the first thing I am going  
4 to address you on is we say when you look at the  
5 criteria and the case law, they are separate  
6 infringements.

7 The second thing I am going to address you on is  
8 that even if one were prepared to say that the criteria  
9 for a single infringement are met, the authority in that  
10 situation is not obliged to find a single infringement.

11 This was a point that Lord Justice Newey made in the  
12 *Balmoral Tanks* case and I want to show you that as well.  
13 So there is no obligation on the authority, even if the  
14 criteria are met. That is how I am going to address  
15 you.

16 But the primary position is we say correctly we  
17 found separate infringements.

18 THE PRESIDENT: Yes, will you be coming to -- I think I had  
19 an exchange with Ms Ford again about the analogy which  
20 may or may not be apt between consecutive and concurrent  
21 sentences in the criminal law and one might say, look,  
22 you do approach these as separate infringements. You do  
23 a fining exercise as a whole, but you could, maybe, run  
24 them concurrently and so you only take, as it were, the  
25 highest fine for the infringement that is fined the

1           most.

2           MR BAILEY: I will come on to address that. We are wary of  
3           drawing analogies to very different areas of law and  
4           indeed in *Construction*, in Ms Rose's judgment in  
5           GF Tomlinson various analogies were made to the criminal  
6           offence of corporate manslaughter and, in that case, the  
7           Tribunal said, actually, we do not think you can find  
8           some unifying principle of justice that allows one to  
9           draw analogies there. So I think that would be my  
10          primary point on that.

11           But of course I think I would accept that when the  
12          Tribunal exercises its own jurisdiction, it is entitled  
13          to look at it and ask itself, well, actually is this  
14          a proportionate figure when one looks at what has  
15          happened?

16           What I would like to do, if I may, to start is to  
17          show you the criteria that the case law identifies for  
18          deciding is there one infringement or are there several  
19          separate infringements? We put that at paragraph 288  
20          (b) of our written opening at {L/6/80}, but I would like  
21          to just go to the judgment, if I may. It is a judgment  
22          in *Trelleborg*. That is an appeal on marine hoses, which  
23          is at {M/96.1/1}. The point in this case was, indeed,  
24          the Commission found one infringement. The applicants  
25          argued there were two separate infringements.

1           If we go to page {M/96.1/10}, please. There is in  
2 my submission at paragraph 60, so if we can just scroll  
3 down a little bit, thank you very much. There is the  
4 criteria identified by the case law and perhaps if  
5 I could just ask you to read that paragraph.

6 THE PRESIDENT: Of course. (Pause). Yes, thank you.

7 MR BAILEY: So I am not inviting the Tribunal to use this as  
8 a box-ticking exercise. What I do say is that this  
9 lists a series of relevant considerations to be weighed  
10 and I also emphasise the repeated use of the word  
11 "identical nature". I am going to come back to that.

12           Before we move to this case and what the Decision  
13 found, could I ask you to have a quick look at another  
14 case. You have actually looked at it before several  
15 times for other points, but it is directly on point here  
16 and it is the *Servier* case which is -- I like this  
17 Decision -- a mammoth Decision, a mammoth judgment. If  
18 we could go to {M/154/11} and just pick up the story  
19 with what the Commission found. Scroll down to 71,  
20 please. You see here the court is just summarising what  
21 the Commission found in that case. So the applicants  
22 are *Servier* and *Servier* was found to have entered into  
23 five patent settlement agreements that had as their  
24 object the restriction of competition and each agreement  
25 was found to be a separate infringement.

1           Then on top of that, secondly, *Servier* was found to  
2           have abused a dominant position and that was partly by  
3           entering into the agreements and partly by buying up  
4           various scarce API technology. So in fact in the  
5           *Servier* case there are a total of six separate  
6           infringements. Indeed, one sees at paragraph 72 there  
7           were six separate fines. In both paragraph 72 and 73  
8           that lists out the fines for the separate infringements.

9           Now, if we could fast forward to page {M/154/142} in  
10          this judgment, you will see the heading "Errors of law  
11          and of assessment in relation to the classification of  
12          separate infringements".

13          For whatever reason, the arguments of the parties  
14          have been deleted, but we have the findings of the court  
15          and of course that is what matters. What you can see  
16          though is that at paragraph 1254 it sets out the  
17          argument of the parties and it explains that whilst  
18          these were agreements on different dates with different  
19          parties with different scopes etc, *Servier* argued,  
20          somewhat similarly to *Auden/Actavis*, that the agreements  
21          were really a single infringement, because they  
22          concerned the same product at roughly the same time and  
23          they said the method was broadly the same, pay for  
24          delay.

25          Now, if we can go to paragraph 1272, which is at

1 page 145, please. {M/154/145}. We can see at 1272 the  
2 court is explaining in the last two lines the agreements  
3 constituted an infringement on their own.

4 Then in 1273 that the Commission could consider  
5 settlement agreements constituting a single and  
6 continuous infringement only if it was in a position to  
7 establish, in particular, that the agreements formed  
8 part of an overall plan.

9 In the next paragraph they explain that a finding of  
10 a single infringement presupposes the pursuit by all  
11 parties of at least one common objective.

12 If I just pause there. I have looked several times  
13 to see if Auden/Actavis are arguing that there was an  
14 overall plan, by which I mean an overall plan pursued by  
15 Auden, Waymade, AMCo such as to in some way establish  
16 this common objective.

17 I have not found one. Instead, what is said, for  
18 example, at paragraph 254 of their submissions for  
19 trial, {L/4/79}, is that they rely on the heavily  
20 interrelated nature of the conduct in question.

21 Insofar as it is said that the agreements and the  
22 abuses were generally distorting competition in the  
23 market, you put the two together and of course you have  
24 heard Mr Holmes on Wednesday explaining the mountain and  
25 he did explain, like the Decision does, that the

1 agreements facilitated the abuses.

2 The General Court makes an important point at  
3 paragraph 1277 about this and could I ask you to read  
4 that, please. (Pause).

5 So you can see a general reference. That will not  
6 do and the CMA would have been criticised, rightly in my  
7 submission, if it had sought to make a single  
8 infringement finding on the basis of such a general  
9 reference.

10 Now, I am not going to go through each of the  
11 subsequent paragraphs, but I would invite you to read  
12 them, please, from 1278-1282. But what they find on the  
13 facts of that case was that there was no common  
14 objective pursued by *Servier* and the generic companies  
15 and they actually note various differences between the  
16 timing and the content of the agreements.

17 So instead what the court does is it finds that the  
18 Commission was right to find each agreement was  
19 a separate infringement.

20 Now, Professor Holmes asked a question on Day 12 and  
21 you asked, sir, whether it would make any difference  
22 that the conduct engaged two different legal provisions.  
23 The best I can find that addresses that to some extent  
24 is at paragraph 1288 on {M/154/147}. This is a slightly  
25 separate point and could I ask you to read that



1 paragraph too, please. (Pause).

2 THE PRESIDENT: Yes, thank you.

3 MR BAILEY: So it is making clear that the concepts of  
4 infringing 101 and 102 of course are distinct and based  
5 on different criteria and the CMA is not aware of any  
6 case where a single fine has been imposed in respect of  
7 multiple infringements of articles 101 and 102. It is  
8 right that in *Paroxetine* the CMA imposed one fine in  
9 relation to the agreements, but a separate fine in  
10 relation to the abuse, although I acknowledge that that  
11 fine was then set aside on appeal.

12 Just for completeness, the court goes on to do  
13 a similar analysis in relation to niche and metrics at  
14 paragraphs 1296-1302. We do not need to go there now,  
15 but in seeing how the court approaches the issue, in my  
16 submission, that is actually instructive.

17 Could I turn now then to what the CMA did in the  
18 Decision and could we go, please, to {IR-A/12/1020} and  
19 this is paragraph 10.153, which leading counsel for  
20 Auden showed you.

21 This is in the part of the Decision that is making  
22 the finding that there were separate infringements.

23 The point made against me was these are just  
24 distinctions without a difference. It was put that they  
25 do not even begin to justify separate infringements.

1           My response is that they are relevant, they are  
2 material and they do provide sufficient grounds.

3           Could we take them in order. I am very grateful.

4           So I would like to take paragraphs (a) and (c)  
5 together. The point I would like to make is that the  
6 nature of the products are not identical and that may  
7 sound like a simple point, but it is one of the factors  
8 identified by the General Court in the *Trelleborg* case  
9 law. On its own that clearly is not enough, but I think  
10 there is a much more fundamental point at paragraph (b),  
11 because there what the CMA is saying is that the  
12 objectives of the infringing conduct were not identical.  
13 Auden/Actavis did not pursue a common objective with  
14 either Waymade or AMCo in relation to the exploitative  
15 abuse.

16           So we say that that is actually a critical point,  
17 but there is more, because at subparagraph (e) there is  
18 the point about the temporal scope of the agreements  
19 differing from one another and of course differing from  
20 the abuses.

21           The Decision is long and detailed. If it would  
22 help, when you are wanting to know where do I find the  
23 duration of the different infringements, they are set  
24 out in one paragraph at 7.2 at {IR-A/12/827}. That will  
25 be an easy place to see what they say.

1           Then the final point in subparagraph (f) is that the  
2           10mg and the 20mg agreements were somewhat different as  
3           between themselves. Of course they differed in terms of  
4           time and of course the payment mechanism was somewhat  
5           different as well.

6           This is common ground between Auden and the CMA that  
7           there was a buy-back mechanism under the 20mg agreement  
8           as opposed to the allocation of fixed volumes at  
9           discounted price under the 10mg agreement.

10          So we say if you look at those factors in the round,  
11          they do provide objective grounds for the CMA to find  
12          separate infringements.

13          I accept, of course, the CMA does say the conduct is  
14          interrelated. It says that throughout the Decision and  
15          it is undeniable that the agreements eliminated  
16          potential competition and the consequence of that was  
17          that Auden retained a dominant position and the ability  
18          to charge the prices it did.

19          My submission is the fact that the conduct is  
20          interrelated is not a sufficient, still less  
21          a mandatory, requirement for saying there is one  
22          infringement.

23          Now, the other thing I should highlight is the CMA  
24          was alive to the need to be proportionate here, because  
25          we cannot just start using sledge hammers to crack nuts.

1 It is Christmas time so it is nutcrackers for nuts.  
2 What the CMA did seek to do was that it sought to avoid  
3 double counting. You will find that, sir, at  
4 paragraph 10.155 of the Decision at {IR-A/12/1021}.

5 Specifically what the CMA explains in this section  
6 is that it sought only to uplift once in relation to the  
7 benefit that arose either for the 10mg or the 20mg, so  
8 you did not have double counting between the abuse and  
9 the agreement. Moreover, it only sought to specifically  
10 deter once for the same type of infringement, so it was  
11 trying to avoid double counting.

12 Now, I said to you, sir, earlier there is an  
13 alternative submission here, which is that if the  
14 Tribunal were inclined to find a single infringement,  
15 then in my submission the Tribunal would be entitled or  
16 not obliged to have to apply it and invoke it.

17 I would just like to show you a couple of paragraphs  
18 from Lord Justice Newey's judgment in *Balmoral Tanks*.  
19 That is at {M/156.1/17}. This is a Chapter I case  
20 involving an exchange of information, but the point in  
21 my submission is applicable here. Could I just ask you  
22 to read paragraphs 31 and 32, please.

23 THE PRESIDENT: Yes, of course. (Pause). Yes, thank you.

24 MR BAILEY: So it is an argument made by the CMA. It does  
25 not actually get decided in that case. I have to accept

1 that of course. It is just that Lord Justice Hallett  
2 felt it had a good deal of attraction and in my  
3 submission it evidently does..

4 The last thing just to say on this issue is that we  
5 were no way seeking to undermine the statutory cap. It  
6 is well established that the cap applies to each fine  
7 and one can see that in the authority that is cited at  
8 footnote 3656 at {IR-A/12/1020}, but we do not need to  
9 go to that. I do not think that is in dispute.

10 I am going to move on, if I may, to my next topic,  
11 which is on intention and negligence. The test if one  
12 starts with the Act at section 36 (3) of the Act, which  
13 is {M/16/34}, the CMA may impose a penalty on an  
14 undertaking only if the CMA is satisfied that the  
15 infringement has been committed intension or  
16 negligently.

17 Those terms have been considered by the Tribunal in  
18 a number of cases dating back to *Napp*, but last year the  
19 Tribunal, chaired by Mr Justice Roth, clarified, in my  
20 submission correctly and concisely, at paragraph 121 of  
21 the *Paroxetine* judgment. If I could just show you that.  
22 That is at {M/183/40}, please.

23 THE PRESIDENT: Shall we read that.

24 MR BAILEY: Actually, sir, it is just the opening sentence  
25 really which just sets out the question. (Pause).

1 THE PRESIDENT: Yes.

2 MR BAILEY: Auden/Actavis, Allergan and Intas all make the  
3 argument that the law was uncertain at the time of the  
4 abuses, setting price cases are rare, the legal test was  
5 only clarified it is said by the Court of Appeal and  
6 they went as far as to say for the CMA to suggest  
7 otherwise is a complete rewriting of legal history.

8 This point, I should just flag for your attention,  
9 comes up not only in relation to intention/negligence.  
10 It also pops up in relation to seriousness at step 1.  
11 It also pops up in relation to mitigation at step 3, but  
12 I am going to deal with it in one go.

13 I am going to make one point on  
14 intention/negligence, which is the one that the Tribunal  
15 makes which is that one does not need to know about the  
16 law and whether you are breaking the law. An argument  
17 was made in *Paroxetine* itself about how they could not  
18 know that their agreements would somehow be caught by  
19 competition law and the Tribunal's response is the one  
20 that you have seen. In fact, it says it again at  
21 paragraph 125, where it says you do not need to have  
22 precedence in competition law in order to be guilty of  
23 an intention or negligent infringement.

24 But the point is being made that actually the  
25 uncertainty is so profound that I really should address

1           it head on. The way I would like to do that, if I may,  
2           is to address the Q&A. I do not know if you recall last  
3           Thursday, sir, counsel for Allergan posed a hypothetical  
4           about how a UK qualified lawyer in around 2015 or 2016  
5           what she or she would have asked if they had been asked  
6           to advise on the pricing of hydrocortisone and,  
7           similarly, counsel for Intas said the principle of legal  
8           certainty is an important one and if the CMA are right,  
9           there has been a novel radical development in the law.

10           If we could wind the clock back to 2015/2016. I am  
11           going to go through, if I may, the question and answers  
12           that were given by counsel for Allergan and just add my  
13           own penny's worth for what it is worth.

14           So he started by saying that there were two key  
15           cases that any lawyer worth their salt would look at.  
16           They were the *Napp* and *Attheraces* and you were shown  
17           those in detail.

18           THE PRESIDENT: Yes.

19           MR BAILEY: I hesitate to add one authority, but I hope  
20           a reasonable lawyer would also have considered the  
21           Tribunal's 90-page judgment in the *Albion Water* case,  
22           which was delivered in 2008, and paragraphs 211-226  
23           specifically headed "Preliminary observations on unfair  
24           pricing and economic value". It is {M/64/69-98}. I am  
25           not going to go to it now, but it seems to me one does

1 have to hope that a reasonable lawyer would not have  
2 ignored the Tribunal's own case law on this topic, not  
3 least because it applied the *United Brands* test in that  
4 case.

5 Before I get to the imaginary scenario of lawyer and  
6 client, I would like to draw the Tribunal's attention to  
7 what business thought at the time, because of course the  
8 point really is business would talk to their in-house  
9 lawyers, perhaps their external lawyers, but is the  
10 position such that they were completely at sea? They  
11 had no idea where this was coming from?

12 So what I would like to do is just show you, you  
13 have seen this before, but very briefly the compliance  
14 manual that AMCo had that Mr Beighton circulated to all  
15 employees in March 2013. To be clear, this is just for  
16 illustrative purposes. I just want to show you what an  
17 undertaking could work out for itself at the time.

18 You will recall Mr Sully's evidence on {Day1/14:1}  
19 where he said he took a template from a law firm and  
20 then he specifically said he tweaked it to make it  
21 pharmaceutical appropriate and that in my submission is  
22 important. So it is not as if this was just plucked out  
23 and used. It was adapted so we were told.

24 If we can go, please, to the manual. It is at  
25 {IR-H/186.2/2}. We start at page 2, just so you can



1 orientate where we are. There is Mr Beighton and this  
2 is the policy which has been issued to all of the  
3 employees and you can see a clear statement of all the  
4 potential sanctions that could be imposed if one fails  
5 to comply.

6 If we can go to page {IR-H/186.2/7}, what the  
7 guideline does, as many compliance manuals do, is it  
8 gives various examples, a non-exhaustive list, but  
9 examples nonetheless, which are said to be restrictive  
10 of competition and constitute a serious competition law  
11 infringement.

12 If we go to {IR-H/186.2/9} we can see amongst this  
13 list market or customer sharing and of course the CMA's  
14 case is that that is exactly what AMCo and Auden/Actavis  
15 engaged in.

16 But I would like to move on if, I may, to page 10,  
17 where there is a little sentence above the next list  
18 that:

19 "A company with market power in relation to  
20 a particular product is subject to special rules  
21 designed to protect customers [exactly what  
22 Lord Justice Green said] from exploitation and to ensure  
23 that competition is not further diminished."

24 Then on page 11 we get the in-house view at the  
25 time, 2013. If we can go down, please, to the row

1 excessive pricing and I just ask you to read that.

2 {IR-H/186.2/11}.

3 THE PRESIDENT: Yes, of course. (Pause). Thank you.

4 MR BAILEY: So this manual has been adapted to the  
5 pharmaceutical sector. It is acknowledging -- by the  
6 way we established in *Liothyronine* that the word "riot"  
7 is meant to be "not". Yes, indeed.

8 It is acknowledging that there is such a thing as  
9 excessively high prices. Of course I acknowledge, and  
10 I think it is common ground, that they can be difficult  
11 to establish, but then it goes on to say:

12 "It can be determined either by reference to  
13 competitive benchmarks or [and I say this is important]  
14 assessing whether the price bears a reasonable relation  
15 to the production costs of the product".

16 It is not saying portfolio pricing, it is not even  
17 saying economic value. But the simple point is that  
18 this shows that a business at that time could reasonably  
19 work out what it could and could not do.

20 But what I would like to do now, if I may, is go  
21 through the Q&A, because it was suggested that the CMA  
22 has become completely unreal and fantastical and I am  
23 trying not to go out of this world. So could we go to  
24 {Day 13/99:1}. I would then just like to go through the  
25 questions and answers.

1           So if we can pick it up at line 21. You see that  
2           the first question that would be asked inspired by *Napp*  
3           is:

4           "Are you expecting competitive entry, competitive  
5           pricing within a reasonable period?"

6           I am sorry. Could we just scroll down. Then you  
7           can see the answer there is:

8           "Well, yes, 90% price reduction in three years and  
9           that would probably be in itself enough to say very  
10          little chance of an infringement."

11          You had my submissions yesterday on this 90% price  
12          erosion point, but of course I would say also that it  
13          completely ignores where Actavis's prices were at that  
14          time and it completely ignores the disparity between  
15          that price and cost and that price and what Auden itself  
16          was charging for the same product in April 2008.

17          The other thing of course, as I said yesterday, is  
18          that Auden/Actavis was not expecting prices to collapse  
19          overnight. Actually, it was expecting the main price  
20          drop to occur in 2017. So I somewhat differ in terms of  
21          the conclusion reached at that preliminary stage.

22          But I do agree with counsel for Allergan that he was  
23          right to suggest that a lawyer would probe a bit further  
24          and ask some practical questions. We go on and one sees  
25          at line 6 and 7 that the first of the practical

1 questions was to ask:

2 "How long has this profitable pricing for  
3 hydrocortisone been going on?"

4 The answer given is that they would say many years.

5 To be slightly more precise, Auden was the sole  
6 supplier charging these prices for 7 to 8 years.

7 Before I go on with the Q&A, I would suggest, if  
8 I may, that a diligent lawyer might also have asked  
9 a few further practical questions. Can you tell me  
10 a bit more about this product? When was it first sold?  
11 1955. Has there been lots of R&D in this product as we  
12 normally see in the pharmaceutical sector? None  
13 whatsoever. Is it still under patent? No, they expired  
14 in the 1970s.

15 Then the lawyer might have also asked: have prices  
16 always been around this level? No, no, the prices in  
17 2016 they are 1,500% more than the prices in 2008. Then  
18 the lawyer might have pressed on this profitable pricing  
19 point and you will recall the PwC report showing that at  
20 the time hydrocortisone was generating nearly half, 46%,  
21 of Auden's gross profit.

22 So all I am saying really is that that is food for  
23 thought for the lawyer.

24 If we go back to the Q&A and pick it up now at line  
25 10 and 11, the next question was whether the Department

1 of Health knew about it. It was said of course they  
2 did. They published the drug tariff and the NHS paid  
3 the reimbursement prices.

4 But again here, a reasonable lawyer might have  
5 probed this a bit more and asked: well, did the NHS have  
6 any choice to purchase and fund the hydrocortisone  
7 tablets that were dispensed? The answer of course  
8 between 2008 and July 2015 for 20mg and October 2015 for  
9 10mg is no. The only game in town was Auden.

10 But even if were to look forwards, so that is the  
11 historical position, look forwards now, and what is the  
12 business expecting, well it was never expecting that all  
13 pharmacies and wholesalers would switch in droves to the  
14 cheap or skinny label product and that is precisely  
15 because of the orphan designation. As we have seen in  
16 the evidence, different pharmacies and wholesalers had  
17 different risk appetites in that respect.

18 So the short point I am making is that entry, when  
19 it arrives, is not instantly going to deliver effective  
20 competition.

21 If we resume the thread of Allergan's questions at  
22 line 13-14, has the Department of Health ever  
23 complained? No, not once. We have not had a single  
24 complaint from the DH. No complaint from the CMA. But  
25 a moment's reflection would have, I hope, told the

1 lawyer one does not need the CMA to complain in order  
2 for conduct to be anti-competitive.

3 As for the Department of Health, as Mr Holmes showed  
4 you yesterday morning, its statutory powers on paper  
5 were not really any good to it in the real world. They  
6 certainly made no difference to the pricing that was  
7 adopted by Auden/Actavis.

8 So you just cannot pass the buck to the DH.

9 But the next question that the lawyer may ask: has  
10 there been any investigation? Any request for  
11 justification? It was said there was nothing, not  
12 a peep.

13 That is not quite right, because Mr Holmes showed  
14 you yesterday the Daily Mail and the Sunday Mail  
15 publishing articles accusing Auden of profiteering and  
16 the Tribunal will recall that in my cross-examination of  
17 Mr Stewart there was also The Times journalist asking  
18 about the same aspect of: how can you justify these  
19 sky-high prices?

20 So it is not as if no one was raising alarm bells  
21 about Auden's hydrocortisone tablet pricing.

22 But then we go on. We see that the high net  
23 profitability of hydrocortisone and that compares to the  
24 other products in the profit portfolio. It is said  
25 actually they are very similar, very similar net

1 margins.

2 Here again, I hope the lawyer would be wary about  
3 reading too much in to similar net margins when she or  
4 she does not know what the product profile is, what the  
5 market context is. So one just cannot make that sort of  
6 observation.

7 Indeed, the Tribunal in *Albion* at paragraph 257 said  
8 the fact there are similar pricing practices does not  
9 mean the price that you are looking at is not unfair.  
10 It is {M/64/84}.

11 To conclude on page 100 at line 24, it was noted  
12 that *Attheraces* says there is economic value to be  
13 attributed on the purchaser's side. Is this an  
14 important product for the purchaser? The answer is  
15 would be: oh, of course. It is life-saving. It is  
16 essential.

17 Again, a moment's reflection, and the lawyer would  
18 have said: hang on, in the *Attheraces* the  
19 Court of Appeal said economic value cannot be whatever  
20 it will fetch on the markets. One might be quite  
21 cautious about leaping to the conclusion that just  
22 because a patient values the drug does not mean the  
23 supplier can charge any price it can get away with.

24 Indeed, he or she would also think in the real world  
25 there are many life-saving medicines, for example

1 penicillin, that are available at cheap prices precisely  
2 because of generic competition.

3 Now, I have gone through this thought experiment in  
4 some detail, partly as a sort of compliment that it is  
5 a really good Q&A for the Tribunal to think about, but  
6 also to show you, I hope, that it is not an open and  
7 shut case against infringement. This really is not akin  
8 to Jeremy Bentham's dog law. It is not an unsuspecting  
9 dog being kicked without warning and without realising  
10 what it has done wrong.

11 In my submission, where the law lawyer should have  
12 come out is that you had a sole supplier for 7 to 8  
13 years that drove up prices for a 6-year-old product,  
14 there was no competition, there was no regulation, two  
15 newspapers had accused it of profiteering. The position  
16 was sufficiently clear for it to reasonably foresee that  
17 the prices could well fall within the Chapter II  
18 prohibition.

19 Now, of course counsel for Intas say, well, that is  
20 all well and good, but that is history so far as it is  
21 concerned. What about entry? What about the  
22 ineluctable price drops? The lawyer would know that  
23 entry does not mean that effective competition arises at  
24 the click of a fingers. They would know that Accord-UK  
25 held on to the market share by value at all times more



1 than 70%. They would know that the prices were falling  
2 from very high levels and, indeed, I would suggest the  
3 lawyer would also want to know more about the expected  
4 level of prices and the expected level of profits. This  
5 is not the market system, as you referred to, sir,  
6 working well for consumers.

7 Now, of course Auden in its submissions referred to  
8 the benchmarking against *Plenadren* and that was a claim  
9 made by Mr Patel and Mr Barnard in interview in 2016.  
10 Mr Holmes is going to address you in the new year on  
11 *Plenadren* and whether it is a comparator. The short  
12 point I wish to make is that it is an innovative drug.  
13 It is still under patent. It is used by a minuscule  
14 proportion of eligible patients and it is not a suitable  
15 yardstick for determining a fair price. But on top of  
16 that, Mr Patel and Mr Barnard were not able to identify  
17 a single contemporaneous document that backed up their  
18 claim of benchmarking.

19 I am going to move on if I may to uncertainty, but  
20 now in relation to the 10mg agreement. This is  
21 a shorter point, you will be glad to hear. It is run by  
22 Advanz and Allergan and Auden and Cinven and they all  
23 basically say: on the face of the written supply  
24 agreement, there was nothing to show this was obviously  
25 problematic.

1           Of course, the Tribunal will reach its own views on  
2           the facts, but our case is both sides absolutely  
3           understood that Auden/Actavis wanted something in return  
4           for supplying AMCo, otherwise it would be too good to be  
5           true. The thing that they got out of the deal was AMCo  
6           not entering the market independently. Indeed, that is  
7           why, we say, that AMCo suspended its Aesica project on  
8           the very day that it signed the second written supply  
9           agreement. That point is made at paragraph 95 of our  
10          Written Closings.

11          But counsel for Cinven suggested that there is  
12          a high degree of novelty in this regard and that  
13          actually applying pay for delay principles to what is,  
14          in his submission, an ordinary supply agreement was to  
15          take a quantum leap in the law.

16          Now, in my submission, the Cinven analysis is much  
17          more straightforward and orthodox than that. As  
18          Mr Jones showed you on Wednesday, our case is simply  
19          that the 10mg agreement aimed to exclude AMCo from  
20          independently entering the market and that that is not  
21          a ground-breaking finding, at least so far as the law is  
22          concerned, and, therefore, the novelty point really is,  
23          in my respectful submission, unconvincing.

24          But in Closings, Cinven tried to tie this point back  
25          to a point about the law and potential competition and

1 that somehow that was unclear, because the Tribunal made  
2 a reference for a preliminary ruling in the *Paroxetine*  
3 case. Now, in my submission, that really is not a fair  
4 reading of the Tribunal's judgment in *Paroxetine*,  
5 because the Tribunal found in its first judgment in 2018  
6 that the generic companies were potential competitors.  
7 The reason why they made the reference was because,  
8 unusually, they were subject to interim injunctions  
9 pursuant to patent proceedings. That point was novel.  
10 That is not applicable in this case at all. So far as  
11 the law on potential competition goes, well, the law  
12 actually, and one can see it in the judgment of the  
13 court in *Paroxetine* at {M/168/10}, it just cites the  
14 well known test from the *Delimitis* case going back to  
15 1991. So the point really was not unclear at all. You  
16 can see that at paragraph 36.

17 So we say that there really is not any degree of  
18 novelty on the 10mg agreement side of the case and  
19 absolutely the same for the 20mg agreement.

20 But Cinven make a different point and so do Advanz  
21 about the fact that AMCo took legal advice from  
22 Pinsent Masons in both January 2014 and then again  
23 in June and so I want to sort of deal with that point,  
24 if I may.

25 We say there are two reasons why legal advice does

1 not assist; one is a matter of law, one is a matter of  
2 fact. As a matter of law we say a mistake of law does  
3 not prevent a finding of an intention on negligent  
4 infringement. The Grand Chamber of the court said that  
5 at *Schenker* at 38, which is at {M/98/9}, but Cinven have  
6 come back and said, hold on, that case was different,  
7 because that case was about a freight forwarding cartel  
8 in Austria and the only advice sought from the lawyers  
9 was about a quirky de minimis exception under Austrian  
10 law, whereas here AMCo was genuinely trying to find out  
11 whether the conduct was anti-competitive.

12 But we say that those facts do not in any way  
13 qualify the very clear principle that the court laid  
14 down.

15 If I can make that good by taking you to a passage  
16 of Lady Justice Rose, as she then was, in the *Ping* case.  
17 It is at paragraph 117. {M/167/35}. You can see what  
18 that paragraph is doing is just sketching out the law on  
19 imposition of penalty and it is really the last sentence  
20 where, in my submission, it is a very clear statement of  
21 principle.

22 THE PRESIDENT: Yes.

23 MR BAILEY: The second point, as a matter of fact, the legal  
24 advice was patently wrong, if I may say so. We  
25 explained at paragraph 82 of our Written Closings at

1 {L/7/40} that the orphan designation is clearly not akin  
2 to an IP right. So there was a clear mistake just in  
3 terms of understanding the regulatory regime at the  
4 time. In any event, AMCo knew at the time that it was  
5 a potential competitor. Regardless of the finding the  
6 Tribunal makes on common understanding, there really is  
7 no doubt that AMCo had a marketing authorisation, that  
8 it was taking steps to develop its own product, that it  
9 was leveraging the threat of its own entry to seek  
10 higher volumes and so by the time that Pinsent Masons  
11 give advice, it should candidly, in my submission, have  
12 told Pinsent Masons: yes, we are a potential competitor.

13 Indeed, Mr Beighton accepted that at {Day2/158:1},  
14 that indeed they were a potential competitor.

15 If I can address one further issue, sir, and then  
16 perhaps we could have a mid-morning break.

17 THE PRESIDENT: Of course.

18 MR BAILEY: I am going to turn to a criticism that Intas  
19 makes now for its part in relation to  
20 intention/negligence. In essence, it makes three  
21 points. The first of those is that we have failed to  
22 have regard to the market dynamics at work, the market  
23 entry that had occurred, and the ineluctable price  
24 drops, which they say negate intention/negligence.

25 The second is Dr Burt and his evidence and the third

1 is Intas's awareness of the CMA's investigation, which  
2 Intas said tells you nothing and I would like to address  
3 those three points in turn, if I may.

4 In response to the first point, I mean, of course it  
5 is accepted that entry had occurred and it is accepted  
6 that prices were moving downwards. In my submission,  
7 there are always two sides to every story and if I can  
8 deal first of all with dominance and then I will deal  
9 with abuse.

10 So on dominance, if we can go to paragraph 10.24,  
11 which is at {IR-A/12/974}. So 10.24 sets out the  
12 finding made by the CMA that Auden/Actavis knew or  
13 should have known that it was the sole -- that is not  
14 relevant for Intas -- but subsequently major supplier of  
15 hydrocortisone tablets and it was the dominant  
16 undertaking in the relevant markets.

17 The point made against me is that the rest of this  
18 section, so 10.25 and following, sets out examples of  
19 evidence, but does not deal with the position during the  
20 Intas period.

21 If we can go to footnote 3514, please, at the bottom  
22 of the page, if I just ask you to read that footnote,  
23 please. (Pause).

24 THE PRESIDENT: Yes.

25 MR BAILEY: I accept that in paragraph 10.25 we are not

1 setting out an exhaustive list of evidence supporting  
2 the finding in 10.24. Indeed, as explained in  
3 footnote 3514, we cross-refer in this very long and  
4 detailed Decision to the section 4.C of the decision  
5 where findings are made in relation to dominance.

6 What we did in the Defence at paragraph 431,  
7 {A/6/162} was to sort of identify in one place the facts  
8 that we say the undertaking knew or ought to have known  
9 during the Intas period. You can see it. It is now on  
10 the screen.

11 If I just identify three facts for present purposes.  
12 We say that Accord-UK knew at all times during the Intas  
13 period that it had a high market share by value of 70%.  
14 Indeed, it rose by value to 87% at the end of the Intas  
15 period. That is paragraphs 4.249 and 4.250 of the  
16 Decision.

17 We say the flip side is also true. It must have  
18 known that skinny label entrants had come on to the  
19 market, but, collectively, that had only won 30% of the  
20 market.

21 The other thing that in my submission is relevant  
22 here is that even if one takes Intas's arguments about  
23 changing attitudes towards dispensing skinny label on  
24 board, Accord-UK must have known that its full label  
25 prices were not subject to effective competitive

1 pressure, at least from the likes of Boots and Lloyds,  
2 because they only wished to dispense the full label  
3 product and they continued to do so. One can see  
4 clearly the disparity between full label dispensing and  
5 skinny label dispensing, including during the Intas  
6 period, at table 3.8, which is at {IR-A/12/135}.

7 So we do say that one has to read the Decision as a  
8 whole and we sought to bring the points together by  
9 references to the Decision. Of course in an ideal world  
10 we would have set all of that out in the Decision in one  
11 place, but making a long Decision even longer perhaps is  
12 not welcome to any reader.

13 We also say that one does not have to be too  
14 elaborate about this. In the *Napp* case,  
15 intention/negligence was found both by the Director  
16 General and by the Tribunal in a single paragraph.  
17 I anticipate that Intas will say: hold on, you are  
18 ignoring Dr Burt and his evidence and the value of  
19 Accord-UK's brand and product range and services and  
20 so on. Of course Mr Holmes is going to address the  
21 Tribunal on his evidence and deal with abuse in the new  
22 year, but the short point is that those very general  
23 matters about Accord-UK's service do not, in my  
24 submission, affect the economic value of the tablets.

25 But leading counsel for Intas also referred to



1 Dr Burt and the various aspects of his evidence where he  
2 disagrees. His opinion is the CMA are wrong about  
3 dominance, wrong about excessive pricing, basically just  
4 wrong about everything.

5 It is true we have not cross-examined Dr Burt, so we  
6 have to accept his evidence is true, but in my  
7 submission it is important not to elide two things. On  
8 the one hand, we have to accept that Dr Burt genuinely  
9 and honestly believed that his company did nothing  
10 wrong. But what I say we do not have to accept is that  
11 that is somehow decisive on the issue of intention and  
12 negligence. After all, the undertaking is not  
13 synonymous with Dr Burt. So there are facts, we say,  
14 that the undertaking cannot have been unaware of and  
15 that establishes intention and negligence.

16 In that regard, we also do invite the Tribunal to  
17 have regard to Intas's awareness of the investigation  
18 and this is a point that is made at paragraph 10.25 of  
19 the Decision, which is at {IR-A/12/975}, please.

20 Can you go to {IR-A/12/976}. It is at subparagraph  
21 (g). It is a long paragraph. There is no need to read  
22 it. It just simply says they were aware of the  
23 investigation.

24 Now, Intas said in Closing that somehow we were  
25 saying that this fixed them with constructive knowledge

1 of an actual infringement. That is at {Day15/168:1}.  
2 That is not what we are saying. We are not saying, and  
3 we do not need to say, that they knew of an actual  
4 infringement, because intention/negligence is not about  
5 the law. We saw that in *Paroxetine*.

6 But we do say that it is relevant when assessing an  
7 undertaking in a state of awareness that, as Ms Kar  
8 explains in her witness statement at paragraphs 12 and  
9 15 at {IR-B5/3/4}, Intas received not one but two  
10 statements of objections; one in December 2016 as  
11 a matter of courtesy and another one in August 2017.

12 We say at the very latest, August 2017, but actually  
13 in fact earlier. But they cannot have been unaware of  
14 what the competition authority and its provisional view  
15 that the undertaking was dominant and its prices were  
16 unfair. If one looks at the SO they set out the  
17 absolute and relative market shares, the orphan  
18 designation barrier to expansion, and indeed of course  
19 the CMA's provisional findings of excessive pricing and  
20 unfair pricing.

21 So I am not saying this means that being aware of an  
22 investigation or having an SO establishes  
23 intention/negligence. Nor am I saying in any way that  
24 this establishes an infringement. That clearly would be  
25 wrong. The undertakings have their rights to defence.

1 But I am saying that when one looks at the awareness of  
2 the undertaking and the facts and matters which are set  
3 out in those statements of objection they are relevant  
4 in this regard.

5 I should just say to the Tribunal that at the moment  
6 those statements of objection so far as I am aware are  
7 not on Opus. If it would be helpful to the Tribunal to  
8 have them, at least just available, then I am sure the  
9 CMA would be very happy to upload them. Ms Kar refers  
10 to them in her witness statement.

11 THE PRESIDENT: Provided it is a minimal burden then yes.

12 MR BAILEY: It is a minimal burden, sir.

13 MR PALMER: We have repeatedly asked for that to happen and  
14 the CMA has repeatedly refused to upload them so we  
15 welcome that.

16 MR O'DONOGHUE: As have we.

17 MR BAILEY: I apologise for the belatedness but it is  
18 Christmas so let us put it on Opus.

19 THE PRESIDENT: We will have them uploaded.

20 MR BAILEY: One further point in relation to  
21 intention/negligence on abuse. This is picked up at  
22 10.28 of the Decision at {IR-A/12/977}. The finding is  
23 at 10.27 that they could not have been unaware of the  
24 unfairness of their prices.

25 Just going through a few of these points. The first

1 at subparagraph (a) is -- admittedly the first part is  
2 not relevant to Intas because that is referring to  
3 the price increases prior to Intas's acquisition but the  
4 second part is relevant in my submission, that there had  
5 been no change in production costs or investment in R&D  
6 and that the product itself was very old and long off  
7 patent. Those are points that are relevant throughout  
8 the infringement.

9 Moreover, if one then goes, if I may take it  
10 slightly out of order to subparagraph (c) you will see  
11 there that we say Auden/Actavis of course knew what its  
12 costs were and of course knew what its prices were.  
13 Indeed, Mr Wilson and Mr Kelly, they were the ones  
14 running this business. That is set out at 10.196-10.197  
15 at {IR-A/12/1037}. So they also knew that aspect; they  
16 knew the product; they knew the costs, and they knew  
17 the prices.

18 Then what we have at 10.28(b) is that they must have  
19 known that the prices had no reasonable connection to  
20 any reasonable measure of cost-plus any reasonable  
21 measure of a rate of return.

22 To put some flesh on the bones on that. What we did  
23 in our Written Closing at paragraph 369, which is at  
24 {L/7/155} is to give you some examples of the disparity,  
25 of the complete disconnect between prices on the one

1 hand during the Intas period that the ASP was 1,500%  
2 above cost-plus or six times the level that Auden itself  
3 had been charging in April 2008. Mr Holmes showed you  
4 some of those findings and they can be found in the  
5 Decision too at paragraph 4.277 which is at  
6 {IR-A/12/401}.

7 So we say that when one looks at the essential facts  
8 underpinning the unfairness of the prices it is just not  
9 right to say that Intas in some way was in blissful  
10 ignorance. It could not have been unaware of what we  
11 say were unfair prices.

12 If that would be a convenient moment, sir.

13 THE PRESIDENT: Of course. It is quarter past, 20 past, we  
14 will resume at half past 11. Thank you very much.

15 (11.19 am)

16 (A short break)

17 (11.30 am)

18 MR JOWELL: Mr Chairman, forgive me, we have gratefully been  
19 given to intercede. Just to mention something I thought  
20 I should before we go further, which is and I know this  
21 will not be a popular thing to say, but I thought  
22 I should say it, which is that Mr Bailey has raised  
23 a number of new points or new ways of putting their  
24 arguments that I am going to have to address both in  
25 relation to penalty and in relation to -- and also in

1 relation to the hold-separate period. We have not even  
2 heard yet from Mr Holmes in relation to abuse and  
3 I think I can fairly say that it is not going to be  
4 possible for me to confine my submissions in reply to do  
5 justice to those submissions in an hour.

6 So, for my part, I think I am going to need at least  
7 two hours in reply in order to do justice and I say that  
8 really by way of -- it is really a compliment, not  
9 a criticism that these points are being raised, but  
10 there are a whole series of mixing and matching that is  
11 going on between what Auden knew, what Allergan knew,  
12 for example, that will need to be unpicked, I am afraid.

13 THE PRESIDENT: You are saying two days will not be enough.

14 MR JOWELL: Well, we have five of us. I do not know how  
15 others are considering. It may be it is possible, if  
16 others do not consider that there is more time needed,  
17 it might be possible to start early and finish late.

18 THE PRESIDENT: Look, thank you for raising it.

19 MR JOWELL: I just thought --

20 THE PRESIDENT: That is important. We will have to have  
21 discussions, but I do not think today, about what is  
22 sauce for the goose being sauce for the gander. We have  
23 given Mr Holmes and the CMA additional leeway for  
24 reasons that have been articulated by Mr Holmes. We are  
25 clearly not going to guillotine in a way that we have

1 not to the CMA the reply submissions. On the other  
2 hand, they are reply submissions, not originating  
3 submissions.

4 So we are, first of all, going to leave it to the  
5 parties to work out how much they need and we will have  
6 a debate about how far we can accommodate the parties  
7 once those needs have been articulated.

8 MR JOWELL: I am very grateful for that. I just thought  
9 I should make the point.

10 THE PRESIDENT: Mr Palmer is your point the same.

11 MR PALMER: Just to register that we have the same concern.

12 THE PRESIDENT: Okay, Mr Bailey.

13 MR BAILEY: I am grateful.

14 Sir, members of the Tribunal, I am going to move to  
15 the next theme of my submissions and that is step 1.  
16 This is the step that deals with the seriousness of the  
17 infringements and, as the Tribunal will no doubt recall,  
18 the CMA looked at all the factors set out in its  
19 guidance and concluded that a starting point percentage  
20 of 30% was appropriate in this instance. That is at  
21 paragraphs 10.172, 10.176, {IR-A/12/1027}.

22 There has been a cornucopia of complaints the  
23 starting point is excessive, so I am going to address  
24 just four core complaints. They are in turn, 30%  
25 starting point should be reserved for hardcore cartels.

1 Second, 30% starting point is out of step with other  
2 cases, in particular in the pharmaceutical sector.  
3 Third, Cinven's objection to the Decision finding that  
4 the 10mg agreement led to increased price and, fourth,  
5 the complaint made by several appellants that the CMA  
6 should have used multiple starting points.

7 If I turn then to the question of whether the 30%,  
8 the maximum starting point, should be reserved only for  
9 hardcore cartels. That was a point made at  
10 {Day13/155:1}.

11 We will start with the common ground. It is common  
12 ground between the parties that cartels are one of the  
13 most serious infringements and they typically do warrant  
14 a high starting point, but it does not follow, in my  
15 submission, that no other type of conduct can ever be  
16 subject to a 30% starting point. I mean, if that were  
17 the case, that would mean that any transgression of  
18 Chapter II could never attract the highest starting  
19 point. In my submission, there is no need to be that  
20 dogmatic.

21 If we go to paragraph 2.6 of the penalty guidance,  
22 {M/148/13}. This is the part of the guidance that is  
23 explaining step 1 and, as we set out in our Written  
24 Closing, there are sort of three layers to the step 1  
25 analysis and this is the first of those or three stages.



1           Here, you will see in the first bullet the CMA  
2           explaining that generally it will use a starting point  
3           between 21 and 30% for the most serious types of  
4           infringement and then it does, as my learned friend for  
5           Intas acknowledged, it referred to excessive pricing as  
6           being an example of inherently serious conduct because  
7           of its exploitative effect.

8           Counsel for Allergan, very fairly in my submission  
9           accepted and indeed correctly accepted, that excessive  
10          pricing is just as serious in terms of its effects as  
11          a cartel. That is how economists would look at it.  
12          Indeed, in some ways I might go further and say it is  
13          actually more serious, because it does directly and  
14          necessarily harm the end customer, whereas cartels do  
15          not always achieve their objective, perhaps due to  
16          cheating.

17          But counsel for Allergan went on to say, but you  
18          should not ignore the practical and the legal  
19          difficulties of ascertaining whether a price is  
20          excessive. I agree with him that it is not an easy  
21          task. Indeed, that is something the Tribunal itself  
22          said at paragraph 392 of its judgment in *Napp*,  
23          {M/24/108}. But in my submission, and perhaps you will  
24          not be surprised to hear me say this, this was not  
25          a borderline case. One was not agonising over the fine

1 line between profit maximisation and excessive pricing.  
2 There is really nothing close at all about prices that  
3 have increased by 1,500% relative to the prices that  
4 Auden itself charged in April 2008.

5 Indeed, we have drawn the Tribunal's attention to  
6 table 5.3 at {IR-A/12/426}, which shows a comparison  
7 between Auden's prices and various real world prices,  
8 all of which, in my submission, show that these are  
9 serious.

10 The question then is: should you not still reserve  
11 headroom for cartels? In my submission, one does not  
12 need to do that, in particular because of the second  
13 stage in the analysis at step 1. If we go back to  
14 {M/148/13}, please, and the second stage at the bottom  
15 of the page at 2.8. This is where I hope the CMA and  
16 the appellants agree that it is important to keep one's  
17 eye on the facts of the particular case and there may be  
18 an adjustment up or down, depending on the specific  
19 circumstances.

20 Now, of course cartels are not always going to be  
21 right at the 30% starting point. They are in some  
22 cases, but the case that Mr Jones showed you on  
23 Wednesday, the Irish Beef case, is perhaps an example of  
24 one that would not be, not least because the Irish  
25 Government positively encouraged the beef producers to

1 adopt those arrangements.

2 If you wanted a UK example of the same point, in  
3 *Nortriptyline*, which is referred to in Auden's written  
4 submissions, that was a horizontal market sharing  
5 agreement, so typically serious, but it affected only  
6 one customer that accounted for about one sixth of the  
7 market and so in that case the CMA applied a 25%  
8 starting point.

9 So of course one cannot generalise and just say,  
10 well, all cartels are always going to be at the 30%  
11 starting point.

12 Equally, when it comes to unfair pricing, we say of  
13 course here it runs counter to competition laws' purpose  
14 to protect consumers from exploitation. That is what  
15 Lord Justice Green said and it directly harms the  
16 welfare of consumers. Where there is such detriment, it  
17 should be within the CMA's margin of appreciation to be  
18 able to say that this is sufficiently serious to be  
19 among the most serious restrictions of competition. So  
20 that is why we put it at the top end of the scale.

21 I should just add, but I am not going to go through  
22 it now, that the CMA did in its Decision go through each  
23 of the factors in the guidance, looking at the nature of  
24 the product, looking at the nature of the market,  
25 looking at the harm to customers, and that informed its

1 judgment.

2 The next objection, however, was that the starting  
3 point is out of kilter with previous decisions. I have  
4 already addressed this somewhat in my opening remarks on  
5 the law, but it is a point that the Tribunal has made on  
6 several occasions. If we go to *Eden Brown*, please, at  
7 paragraph 78, {M/82/30}. The short point is, well,  
8 those previous decisions are not binding. They are not  
9 precedents. Learned counsel for Intas said there has to  
10 be broad consistency in the approach and of course  
11 I accept that. But if one wants broad consistency, one  
12 can look at the *Phenytoin* Decision in 2016, the  
13 *Liothyronine* Decision last year, this Decision, the  
14 *Phenytoin* Decision earlier this year. Those are four  
15 decisions and in each of them the CMA, broadly  
16 consistently, has applied a 30% starting point.

17 Now, of course the *Phenytoin* Decision in 2016 was  
18 set aside, so one has to just accept that. But my point  
19 is that the CMA's approach has not been inconsistent.  
20 I also accept, of course, that each of the Decision  
21 I have just referred to are under appeal to this  
22 Tribunal and so it may well of course be the case the  
23 Tribunal disagrees, but the CMA's view is that excessive  
24 pricing is inimical to the proper function of  
25 competition law and so it deserves to be regarded as

1 sufficiently serious.

2 But if the Tribunal were not persuaded by that, we  
3 have addressed the various previous decisions in  
4 paragraph 362 of our Written Closing at {L/7/152} just  
5 to show you that the starting points in those cases did  
6 indeed turn, as one would expect, on the particular  
7 facts and circumstances.

8 If I could turn then to Cinven's complaint that the  
9 CMA has improperly relied on higher prices as a result  
10 of the 10mg agreement and that it has failed to carry  
11 out a suitable counterfactual analysis for the prices  
12 that AMCo would have charged, absent the alleged  
13 agreement.

14 Now, we gave an answer in our written submissions  
15 which was that you do not need to carry out  
16 a counterfactual analysis for an object infringement.  
17 Mr Jones showed you the *Lundbeck* case that made good  
18 that proposition. We say if you do not need to do  
19 for an object infringement, you should not have to do  
20 more work in relation to penalty.

21 But there are two further answers, we say, to that  
22 complaint. The first is, if we look at {IR-A/12/1031},  
23 please, in the Decision. In paragraph (b) what the CMA  
24 is saying here is specific to the agreements and their  
25 seriousness and it is a long paragraph, but the point is

1 that it was inherently damaging to the competitive  
2 process. So we did not need to make points about  
3 increased price. The anti-competitive vice is that the  
4 competitive process was damaged.

5 But there is a second point to make, which is that  
6 really all we were doing in this part of the Decision  
7 was making an observation about what actually happened.  
8 The observation is that the 10mg agreement delayed  
9 AMCo's entry and that in turn enabled Auden to charge  
10 the unfair prices that it did and they went up at least  
11 prior to entry.

12 So we say you do not need to get into  
13 a counterfactual and work out exactly how much market  
14 prices would have been different. We say that this is  
15 an adequate and reasoned basis upon which to have regard  
16 to higher prices.

17 The final point on step 1 is the invitation by  
18 Auden/Actavis, and I think also by Intas, that the  
19 Tribunal should use multiple starting point percentages  
20 to reflect the ebb and flow of the infringements over  
21 time.

22 In response, we say two things. First, we say that  
23 step 1 really does not envisage that there would be  
24 multiple starting points. Rather, what the guidance  
25 envisages is that you look at each infringement in the

1 round and then you work out what here the Tribunal  
2 thinks of its gravity and the factors that inform that  
3 are set out in paragraphs 2.4-2.10 of the guidance.

4 The second point we make is that when the appellants  
5 have sought to identify a sort of jumping off point for  
6 where a new step 1 starting point should be applied.  
7 Auden suggested the 29 May 2015, that is where Allergan  
8 acquired the infringing business and, of course, Intas  
9 suggested the 9 January 2017, when they acquired the  
10 infringing business.

11 We say that neither of those two points actually  
12 provides justification for a separate starting point.  
13 For reasons of time, I am just going to refer you to  
14 paragraphs 368 and 369 of our Written Closings at  
15 {L/7/154-155} where we try to address each of those two  
16 dates and why we say you should not salami slice the  
17 starting point percentage.

18 So that is what I want to say on step 1.

19 I am then going to move then to step 4 and there is  
20 quite a bit to stay say on this. This is where the  
21 appellants have described the uplifts as being sort of  
22 extraordinary and excessive and going into outer space.  
23 So what I would like to do here, if I may, is I am going  
24 to begin by explaining why does specific deterrence  
25 matter, why is it so important, then turn to explain how

1 it is relevant under the penalty guidance, then  
2 summarise what the CMA did in the Decision and then  
3 respond to as many of the appellants' criticisms as  
4 I can in the time available.

5 So if I can start then with specific deterrence and  
6 why it is important. The Tribunal has already seen  
7 section 36 (7A) which requires the CMA to look at the  
8 desirability of deterring the undertaking on whom the  
9 penalty is imposed.

10 In my submission, the desirability of deterring the  
11 undertaking which is penalised has to be considered  
12 within the scheme and policy of the Competition Act.  
13 Lord Justice Pill in the *Safeway v Twigger* case  
14 explained that and it might be worth just turning that  
15 up. It is at {M/80.05/13}, please. This was a case in  
16 which Safeway was seeking to recover the amount of  
17 a penalty that had been imposed on it from its employees  
18 and from its directors and the Court of Appeal said no,  
19 you cannot do that, because you are relying on your own  
20 wrongdoing.

21 Lord Justice Pill agrees with Lord Justice Longmore,  
22 but if we pick it up at paragraph 44 and the opening  
23 sentence there:

24 "The policy of the Act is to protect the public and  
25 does so by imposing obligations on the undertaking



1 specifically."

2 If I can ask you to read the second half of  
3 paragraph 46, picking it up at the words "policy was  
4 considered important", please.

5 THE PRESIDENT: Yes. (Pause). Yes.

6 MR BAILEY: You can see there that the Court of Appeal are  
7 emphasising the need for effective preventative measures  
8 that deter the infringing undertaking.

9 That as a general matter, but let us look at what  
10 the penalty guidance says about this at 2.21. That is  
11 {M/148/18}, please. If we just go up actually the page  
12 to show you we are in step 4 now. Paragraph 2.20 says  
13 in step 4 what one is doing is one is considering  
14 possible adjustments, upwards or downwards, for two  
15 matters, specific deterrence and proportionality.

16 2.20 sets out the various indicators that I have  
17 already shown you that the CMA looks at when thinking  
18 about whether the penalty should be adjusted.

19 But it is at 2.21 that we see specific deterrence  
20 being discussed and, in particular, the CMA identifies  
21 in the opening sentence the specific size and financial  
22 position of the undertaking. It also says "and any  
23 other relevant circumstances of the case". I am going  
24 to come back to that, because that is relevant to the  
25 question of double counting the impact of the

1 infringement.

2 Then it goes on to say that, generally, one would  
3 expect an increase where there is either an undertaking  
4 with a significant proportion of turnover outside the  
5 relevant market. That is squarely relevant to Allergan  
6 and to Cinven. Then it also says that:

7 "Where the CMA has evidence that the infringing  
8 undertaking has made or is likely to make an economic or  
9 financial benefit from the infringement that is above  
10 the level of penalty reached at the end of step 3".

11 Then if we just perhaps while we are in the guidance  
12 look at the entirety of it. So at paragraph 2.23 you  
13 will see that then what is envisaged {M/148/19} is that  
14 the CMA must ensure that the uplift does not cause the  
15 penalty to become disproportionate or excessive, again  
16 having regard to the size and financial position and the  
17 nature of the infringement. Again, that is another  
18 point that is relevant to the double counting criticism,  
19 because the guidance, approved by the Secretary of State  
20 to which the CMA must have regard, says in terms that  
21 the nature of the infringement is relevant at step 4.

22 Then at paragraph 2.24 we see this is the step back.  
23 This is where the CMA has to look at the overall penalty  
24 in the round and ask itself if it is neither  
25 disproportionate nor excessive. You can see there is

1 a long list in the final sentence of various factors  
2 which are said to be relevant.

3 If one looks then, what is the analysis at step 4.  
4 We say, first of all, it is focused on the undertaking,  
5 as it stands at the Decision. It is clearly a  
6 multifactorial assessment. There are various factors  
7 that need to be taken into account and of course the  
8 Tribunal may decide they pull in different directions.  
9 Of course, that means that one is having to exercise  
10 judgment here as to what is required.

11 There is unlikely to be a single universally correct  
12 figure in that respect. One has to look at it in the  
13 round.

14 The Tribunal itself recognised what I have just said  
15 in its judgment in *McCann* when Mr Justice Morgan was  
16 sitting in the chair. That is at {M/126/117} at  
17 paragraphs 312 and 314. I do not think we need to turn  
18 them up. They just simply confirm the point that these  
19 are matters of evaluation and judgment and they do not  
20 lend themselves to detailed elaboration.

21 So what did the CMA do in the Decision? It is  
22 a very careful and detailed analysis, but in broad terms  
23 what the CMA did was to sort of proceed at step 4 in  
24 three stages. The first, one can see this at  
25 paragraph 10.256 of the Decision, is where it sought to

1           apportion the step 3 penalty. I do not think we need to  
2           turn it up. All that happened was that what the CMA did  
3           was it divided the step 3 penalty and apportioned it to  
4           when each company owned the infringing subsidiaries. It  
5           was doing that to evaluate whether the penalties would  
6           be appropriate and proportionate for the alleged  
7           infringements and this is the principle from Areva that  
8           my learned friend from Intas referred to.

9           At stage 2, and this is the multifactorial  
10          assessment, there are actually a number of factors that  
11          the CMA took into account. I would like to briefly  
12          address you on four of them, if I may, at stage 2.

13          The first of those is the minimum financial benefit.  
14          If we can go, please, to {IR-A/12/1016}. We can see at  
15          10.142 what the CMA is doing here is explaining  
16          essentially the policy I have already outlined, that  
17          penalties are not meant to be painless and that if an  
18          undertaking ends up quids in, then the penalty is not  
19          going to achieve its purpose. So that is why the CMA is  
20          saying the penalty must materially exceed the profit  
21          from the alleged infringement.

22          I am going to come on later to deal with the draft  
23          guidance objection, if I may.

24          The second factor that the CMA took into account  
25          perhaps is an important one, but it is an important one

1 and that is the sheer size of these undertakings and  
2 I showed you the size of Allergan earlier, but we say  
3 the larger the undertaking the greater the impact it  
4 will have on the market and, therefore, the larger the  
5 penalty has to be if it is going to achieve that  
6 deterrent effect.

7 The Tribunal has recognised that in paragraph 98 of  
8 its judgment in *Eden Brown* at {M/82/36}, but so too has  
9 the General Court fortunate and, if I may, I would like  
10 to just show you that because I think it is quite  
11 instructive. This is in the vitamins Cartel case, the  
12 *BASF* judgment and it is {M/47.1/75}, please.

13 This was a case where there was a discovery in the  
14 US of eight worldwide cartels of various vitamins. They  
15 were separate cartels so there were separate fines  
16 imposed and *BASF* had been subject to 100% uplift and  
17 that is noted at paragraph 15 of the judgment. What  
18 I would like to show the Tribunal, if I may, is  
19 paragraphs 233-235 and it is under the heading  
20 "Relevances of taking into account the size and overall  
21 resource of undertakings for the purposes of ensuring  
22 the deterrent effect." If I could ask you to read those  
23 paragraphs.

24 THE PRESIDENT: Yes, thank you. (Pause). Yes, thank you.

25 MR BAILEY: So just for completeness, the 100% uplift was

1 upheld in that particular case at paragraph 262.

2 The third factor that informed the CMA's analysis of  
3 step 4 is the real risk that a penalty will not be  
4 effective if it is comparatively small when a company  
5 generates most of its turnover outside the relevant  
6 market. That was a point the Tribunal itself made in  
7 *Eden Brown* at paragraph 92, which is at {M/82/34}. As  
8 I say, that applies particularly to Allergan and to  
9 Cinven.

10 Now, the fourth point is the nature and impact of  
11 the allegedly infringing conduct. I have said a couple  
12 of times already, this was not double counting. I say  
13 that for two reasons actually. The first is that  
14 paragraphs 2.23 and 2.24 of the penalties guidance refer  
15 to the nature and impact of the infringing conduct. So  
16 it was what the guidance envisaged. The second is that  
17 it was actually considered by the Tribunal itself in the  
18 *McCann* judgment. I would like to go to that, if I may.  
19 It is at {M/126/119}. That appears to be an incorrect  
20 reference.

21 In which case, what I will simply do is to say that  
22 what the Tribunal finds at paragraph 318, which is the  
23 correct paragraph, is that in that case the harm caused  
24 by the cartel was something that was relevant to the  
25 application of step 4 and, therefore, could legitimately

1 be taken into account. That is the simple point.

2 I said there were three stages, so we apportion the  
3 penalty at stage 1. We then did this multifactorial  
4 analysis at stage 2. Stage 3 was the step back as urged  
5 by the Tribunal in the *Construction* appeals to ask  
6 itself whether the proposed step 4 penalty was  
7 disproportionate or excessive. I can give the Tribunal  
8 the references perhaps afterwards, because there were  
9 numerous places in the Decision where the step back  
10 takes place, but the short point is that the CMA did ask  
11 itself for each of the appellant undertakings whether  
12 the proposed penalty, according to various metrics of  
13 financial position and strength, were neither  
14 disproportionate or excessive.

15 So that is how the CMA approached it. Now, the  
16 appellants have challenged the uplifts for specific  
17 deterrence on a number of grounds and I am going to try  
18 and deal with seven of them. So let me just to tell you  
19 what they are.

20 The first is that the uplift at step 4 is  
21 impermissible, because in part it was based on financial  
22 benefit. It is the financial benefit point.

23 The second is the uplift is misguided, because it  
24 ignores what is said by this Tribunal in the *Phenytoin*  
25 judgment at paragraph 461 and specifically ignores

1 the Department of Health's powers.

2 The third is Allergan says it does not need to be  
3 deterred because it did not do anything wrong. So  
4 I obviously need to address that point.

5 The fourth is Auden says it does not need to be  
6 deterred, because it did not instigate the behaviour and  
7 did not retain the benefits.

8 The fifth is Cinven objects to the CMA  
9 characterising its transfer of value to AMCo as if it  
10 were a financial benefit from the 10mg agreement.

11 The sixth is Allergan and Cinven have argued their  
12 fines cannot be larger than their former subsidiaries.

13 Seventhly, and I will deal with that one briefly,  
14 the criticism that the step 4 adjustments render  
15 nugatory the analysis that has applied from steps 1 to  
16 3.

17 So if I can start with financial benefit. Even  
18 under this head there are a number of arguments that are  
19 raised against the adjustments that were made by the  
20 CMA. Many of them are addressed head on in annex F to  
21 the Decision, which is at {IR-A/13/80}. For present  
22 purposes, I am going to focus on three core complaints.  
23 The first of those, and it was mentioned by counsel  
24 I think for Cinven and also for Intas, is that the CMA  
25 had applied the wrong guidance, that the draft of 2021



1 was being applied rather than that in force at the time  
2 of the Decision. Indeed, Auden/Actavis also make this  
3 point in their written submissions.

4 So we say that that is simply incorrect. If we go  
5 to {IR-A/12/1056}, please. At 10.252 what is being set  
6 out here and the references are to the penalty guidance  
7 that was in force in April 2018. So the CMA was  
8 directing itself to the guidance. But of course what  
9 will be said against me is that, well, actually you say  
10 that, but in fact you were doing something different.  
11 I think the point that is being made is that the  
12 guidance says that the CMA may take account of evidence  
13 that an infringer has made or is likely to make gains  
14 and what the CMA has done in the Decision is gone  
15 further than that and it said, well, we are going to  
16 take account of it, but we have actually also sought to  
17 explain why it is so important in this particular case.  
18 We did that by explaining the rationale and I have  
19 covered that already, that wrongdoers should not profit  
20 from their wrongdoing, otherwise the penalties will be  
21 ineffective.

22 In my submission, that is sound policy. It was  
23 practicable in this case, because we had the data that  
24 allowed us to estimate the minimum financial benefit.  
25 If one looks, as I say, at the economics of deterrence,

1 the way this will only work is if businesses appreciate  
2 that they will not end up better off once they have  
3 infringed and once they have been penalised.

4 So there is no inconsistency. All we were doing is  
5 explaining in the Decision, paragraph 10.142, that the  
6 fines need to materially exceed the minimum direct  
7 benefits.

8 This is an important point. If we can go to table  
9 10.7 at {IR-A/12/1059}, please. So here is a table  
10 setting out the various periods of the ownership of the  
11 author of the infringement, the step 3 penalty that had  
12 been reached and then you have the minimum financial  
13 benefit which was calculated as the difference between  
14 the infringing price and the £20 enforcement price that  
15 the CMA decided was a priority. That is in the fourth  
16 column. Then if you go to the fifth column, you can see  
17 the difference above cost-plus.

18 The reason why we say this is so important, if you  
19 just look just at the first row, which is Accord-UK  
20 which is the 2008 to 2015 period and you compare the  
21 difference, you can see that the minimum financial  
22 benefit was almost twice what the step 3 penalty was.

23 So we say if the CMA, or indeed the Tribunal, were  
24 to leave the penalty where it was at step 3, then it  
25 would have clearly been profitable to have committed the

1           alleged infringement.

2           Now, of course I accept, I have just given you one  
3           example and I have chosen the top one, the other  
4           examples there are a smaller differences. If I take  
5           Intas, for example, that is clearly not as dramatic as  
6           the one I picked where clearly the difference is  
7           12.5 million to 8.9 million. But of course this is only  
8           one factor. But it clearly is important in the case of  
9           Accord-UK and obviously played a slightly lesser role  
10          when it came to Intas, but there are other factors that  
11          are relevant as well.

12          The next objection to financial benefit is a point  
13          that you, sir, canvassed with me earlier this morning  
14          and it was the idea that we are eliding private and  
15          public enforcement. I think we have dealt with that,  
16          but just to recap. We say as a matter of principle,  
17          private action for the damages are there to compensate  
18          for loss and that is what you, sir, and the Court of  
19          Appeal in *BritNed* had held at {M/164.1/22} at 55 and we  
20          also know from *Devenish* that private actions are not  
21          there to disgorge profits as a general proposition.

22          That is quite different, we say, from financial  
23          penalties which are absolutely imposed to punish and to  
24          deter. That is the point of principle.

25          There is also a practical point, which is made at

1 paragraphs 8 and 9 of annex F, which is {IR-A/12/82}  
2 which is that really -- I have to use a sort of  
3 Donald Rumsfeld point -- there is a series of known  
4 unknowns here. We do not know if the DH is going to  
5 bring an action and if it does, when it does and for how  
6 much and we certainly do not know if it will be  
7 successful or not. So in my submission, it would not be  
8 satisfactory to rely on some future prospect of private  
9 litigation in order to reduce fines that otherwise need  
10 to have a deterrent effect.

11 The third point was a point raised by leading  
12 counsel for Auden in Closing where we are accused of yet  
13 another example of double counting as between step 1 and  
14 step 4. I hope that that is based on a misapprehension.

15 If I can take you back briefly to step 1 at  
16 paragraph 10.172 (e). That is at {IR-A/12/1029},  
17 please. The point that is made in the second sentence  
18 of paragraph (e) is that:

19 "Unfairly high pricing, by definition [that is quite  
20 important] tends to directly create significant excess  
21 profits for undertakings which engage in such conduct.  
22 Since the potential gains from such conduct are so  
23 great, and so certain, the CMA considers that a high  
24 starting point is appropriate in order to ensure that  
25 other dominant firms are deterred from engaging in such

1           conduct in the future."

2           Now, that is a statement, is a general statement, is  
3           a general observation about the propensity of excessive  
4           pricing to be richly rewarding and so there is a need to  
5           deter others from feeling tempted to do the same. It is  
6           not a point about Auden/Actavis specifically. We are  
7           not there saying anything about Auden and what it did  
8           and whether it was super profitable and so we are not at  
9           that stage absolutely looking at the infringing  
10          undertaking. Quite apart from anything, this is about  
11          general deterrence. So it is meant to be sending  
12          a clear signal to other undertakings in accordance with  
13          the CMA's duty under section 36 (7A).

14          So in my submission, there is no overlap. It is  
15          actually just two distinct objectives of deterrence:  
16          here general deterrence to others and at step 4, when we  
17          look at financial benefit, that is where we look  
18          specifically at the infringing undertaking and so there  
19          really is not any double counting.

20          If I can turn then to the second objection and this  
21          various esteemed counsel have referred you to the  
22          comment made by the Tribunal in the *Phenytoin* case in  
23          2018. I know you have been taken to it before, sir.  
24          I will put it on the screen just so you can see it and  
25          then I will address you on what I say about it.

1 THE PRESIDENT: Yes.

2 MR BAILEY: So it is at {M/170/144}. I hope I can make the  
3 point. It is paragraph 4.61 of the *Phenytoin* judgment  
4 of the Tribunal. The point is simply this: that the  
5 Tribunal specifically said that had they upheld the  
6 CMA's findings on abuse, which of course they did not,  
7 they would have likely have regarded the very  
8 substantial uplift for deterrence applied to Pfizer,  
9 which in that case was 400%, on its face to be difficult  
10 to justify, not required by the CMA's guidance and if  
11 they had needed to come to a decision then they would  
12 given the appropriate uplift close scrutiny,  
13 particularly having regard to the new price control  
14 powers of the DH. That is the gist of the paragraph  
15 that is relied upon. Leading counsel for Auden said  
16 this was a shot across the bows which has been ignored  
17 by the CMA.

18 So I make four points about that, if I may. The  
19 first is of course that this is purely obiter, because  
20 it is just an observation, to be treated with respect,  
21 but it is not a binding comment.

22 The second is the comments is directed at  
23 a different company on different facts and, in  
24 particular, the CMA in *Phenytoin* did not estimate the  
25 financial benefit from Pfizer's abuse. So there was no

1 comparison available to the Tribunal for it to see the  
2 minimum financial benefit on the one hand and the step 3  
3 penalty figures on the other. Of course, that is  
4 available to this Tribunal.

5 The third point is I respectfully agree with the  
6 Tribunal that the guidance does not require the uplift  
7 for deterrence, but paragraph 2.21 at {M/14/18} does  
8 envisage, does contemplate that there can be such an  
9 uplift for the reasons the CMA gave in its Decision.

10 But the fourth point is an important one and it has  
11 been raised by all of the appellants and it is the price  
12 control powers of the DH. Here, what is being said, in  
13 that last part of the Tribunal's judgment, is that the  
14 prospect of future price regulation, that that somehow  
15 negates the need for an uplift for specific deterrence.

16 I actually have a number of points to make about  
17 that, because if the Tribunal had in mind, and it is  
18 a very short passing remark, that the mere possibility  
19 of future price regulation means that you do not adjust  
20 for specific deterrence then, respectfully and  
21 regretfully, we disagree with that.

22 We set out our position at paragraph 83 of annex F  
23 to the Decision, which is at {IR-A/13/103}. If I could  
24 just walk you through perhaps a little bit what we say  
25 about the DH powers.

1           The first thing we say when it comes to the  
2           agreements they are irrelevant. So in that sense if we  
3           are going to impose fines to deter for agreements, these  
4           powers do not apply.

5           The second thing we say is there is a degree of real  
6           uncertainty about the future use of these powers.

7       THE PRESIDENT: To what extent does this overlap with the  
8           points Mr Holmes was making about these powers not being  
9           negating of dominance?

10       MR BAILEY: They certainly do overlap and I am certainly not  
11           saying, I hope, anything that is inconsistent with what  
12           Mr Holmes said to you yesterday.

13       THE PRESIDENT: No.

14       MR BAILEY: I suppose I am addressing you on the very  
15           specific point about whether these powers prevent  
16           penalties for deterrence. I think what Mr Holmes was  
17           saying was about whether these powers negate dominance.  
18           There is an overlap of course.

19       THE PRESIDENT: No, of course he was addressing dominance,  
20           not penalty, but what I am wondering is he made the  
21           point, and we will look at the provisions to see how far  
22           we accept it, but he was saying that these were  
23           effectively toothless regimes that, for instance,  
24           necessary subordinate legislation had not been put in  
25           place and that the relevant provisions in the NHS Act,



1           when you read them as a whole and looked at them in  
2           context, meant there was effectively no price control  
3           regime that was effective at all and the only point I am  
4           making is we can see those points as being equally valid  
5           to the penalty question and I suppose what I am saying  
6           is --

7           MR BAILEY:   That --

8           THE PRESIDENT:  -- what more have you got to say than what  
9           Mr Holmes said?

10          MR BAILEY:  That is a very fair question, if I may say so,  
11          sir.  Mr Holmes was addressing you on the position  
12          during the infringement.

13          THE PRESIDENT:  Sure.

14          MR BAILEY:  I am addressing you on the question looking to  
15          the future, because we are proposing penalties and  
16          I think that is what the Tribunal had in mind in  
17          *Phenytoin*.  It was saying the new price controls powers,  
18          which if *Phenytoin* is right, came in in 2017 and that  
19          actually post-dated the *Phenytoin* Decision.  So the  
20          point the Tribunal was making is when you are making  
21          a forward-looking assessment of the need for a penalty  
22          to deter in the future, what do these powers say?  
23          Whereas I think what Mr Holmes was addressing you on  
24          when we look back to 2008, and I think he identified  
25          three periods, and the powers changed over time, did

1           that negate dominance in that way?

2           In that sense there is a difference.

3       THE PRESIDENT:   Yes.

4       MR BAILEY:   So I think it is important for me to --

5       THE PRESIDENT:   This may reflect my need to read further  
6           into this, but has there been a significant beefing up  
7           of the section 261/262 powers under the NHS Act?

8       MR BAILEY:   When Mr Holmes addressed you maybe in the third  
9           period, when he talked to you about the Health Service  
10          Medical Supply Costs Act and I think he from memory  
11          explained that it amended section 262 to make clear that  
12          it applies to the regulation of unbranded generic  
13          products and there was some doubt about that in earlier  
14          periods, that is the legislation that the Tribunal was  
15          referring to in *Phenytoin*.   So Mr Holmes has referred  
16          you to it in this case.   That is because it is relevant  
17          to the tail-end of the infringement in 2018 and all  
18          I was really doing was then taking those --

19       THE PRESIDENT:   Fleshing out.

20       MR BAILEY:   -- fleshing out that point.

21       THE PRESIDENT:   No, the fleshing out of the statute by  
22          statutory instrument, has that occurred?

23       MR BAILEY:   Yes, sir.   So there has been some fleshing out  
24          but not complete fleshing out and I think Mr Holmes  
25          showed you yesterday that there had been statutory

1 instruments brought into force for information gathering  
2 powers and also for financial penalties to be imposed  
3 and they happen -- I am doing this from memory -- but  
4 from April 2018 and then I think in July 2018. So as  
5 I say, right at the very end offer the infringement.

6 Now, what I say is that those of course now are in  
7 place and so when you are making your assessment here in  
8 2023 those powers exist, but there is a further  
9 continuing uncertainty, which is that the Department of  
10 Health said in 2018 that what they were going to do was  
11 publicly consult on how they would apply the reserve  
12 power under section 262. They said that in a document  
13 which is at {IR-H/1141.1/34}. So far as the CMA is  
14 aware, that consultation has still not happened and the  
15 Decision provides an update from 2018 in footnote 324 of  
16 annex F which is at {IR-A/13/103}. So what the DH said  
17 they were going to do is they were going to consult on  
18 how these powers were going to be used and then one  
19 would assume, once they had the responses, they would  
20 then make that clear, so the sector knew when and how  
21 they were going to apply the powers.

22 The situation as we understand it is that has not  
23 yet happened.

24 THE PRESIDENT: So the one example I think we have got is  
25 the Teva example where these provisions were used as

1 a stick to induce a change in approach and that was  
2 something which Mr Jowell raised to articulate and  
3 Mr Holmes accepted. But I think apart from that there  
4 was no instance either where these powers had been  
5 threatened or, more importantly, used. I understood  
6 Mr Holmes -- it may be wrong -- I understood him to be  
7 talking about in general terms rather than within  
8 a specific time bracket. I mean, do you have any  
9 instances where there has been enforcement in more  
10 recent times to add to the nil return that Mr Holmes  
11 gave us in his submissions?

12 MR BAILEY: No, sir. Mr Holmes is entirely correct about  
13 that point. The only occasion on which the CMA is aware  
14 of informal intervention by the Department where it was  
15 said that there was a threat to use regulatory powers is  
16 indeed that meeting in 2008, yes.

17 The point we are making really on penalty and  
18 deterrence is that given the uncertainty about the use  
19 of the powers, they have not even consulted on them,  
20 they have never used them, the fact that it would take  
21 some time to use them, because they have to consult with  
22 the BGMA, for example, that it would be really  
23 unsatisfactory to not then have a deterrent achieving  
24 penalty based upon the future prospect of those powers  
25 being used when in circumstances you say they have not

1           been used very effectively.

2           There is a further point, if I may, that applies  
3 particularly to Cinven, because of course specific  
4 deterrence is not just limited to the pharmaceutical  
5 sector. We know from various of its annual reviews  
6 which are in Opus, for example, in 2012 at {IR-H/1168/3}  
7 that Cinven did not just operate in the pharmaceutical  
8 sector. It was operating in financial services, and  
9 technology and media and telecom and the point being is  
10 that when the Tribunal comes to look at specific  
11 deterrence, it is not just the behaviour in generic  
12 pharmaceuticals that matters, it is also the behaviour  
13 in all activities of the undertaking that is penalised.

14           Just to explain what is on the slide, sir, what is  
15 on the slides here is the Department of Health document  
16 where it explained that it was intending to consult on  
17 the powers given to it under the 2017 Act.

18           We say the regulatory powers really do not usurp the  
19 need for specific deterrence.

20           If I can then turn to the third complaint and that  
21 is that Allergan says it does not need to be deterred.  
22 This point was made at {Day13/107:1}. The point was  
23 being made that Allergan Plc is not alleged itself to  
24 have done anything that it was just in New Jersey. It  
25 did not know about anything and you were invited to

1 condemn the CMA's use of what Jeremy Bentham referred to  
2 as dog law. It was an obviously fallacy in the CMA's  
3 analysis.

4 We say there is no fallacy. Allergan has not been  
5 metaphorically kicked as if it was a misbehaving canine.  
6 The correct position is that it was penalised and its  
7 fine was adjusted because it was part of the  
8 undertaking. It takes me back to the note that we have  
9 handed up, which I understand in terms of the law is  
10 common ground.

11 But actually can I make good this point by taking  
12 you to another authority. It is the one in {M/87/1} in  
13 the carbonless paper cartel. The reason this is quite  
14 interesting is because you had an offending subsidiary  
15 in this case, Copigraph and the applicant, Bolloré, had  
16 sold Copigraph on to another company, AWA, but the  
17 Commission held Bolloré -- I am sure I am not  
18 pronouncing its name correctly, but if you just indulge  
19 me -- they had held Bolloré liable in its capacity as  
20 a parent company.

21 If we go to {M/87/5}, please, we see arguments being  
22 made at paragraph 31 that the commission was in breach  
23 of various principles, the principle of legal certainty,  
24 the principle that offences and penalties must have  
25 a basis in law and then at the end of 31:

1           "Last, that the penalty imposed on the applicant in  
2           its capacity as a parent company breaches the principle  
3           that penalties must be applied only to the offender."

4           That was the principle that counsel for Intas took  
5           you to.

6           Now what the court then does, and I am not going to  
7           go through it now, but at paragraphs 37-41 is rehearse  
8           the case law on attributing liability to parent  
9           companies.

10          If you can go to page {M/87/8}, please, we see the  
11          argument about penalties being applied only to the  
12          offender being addressed head on.

13          This is at paragraph 51. In particular, we can see  
14          that the court says:

15          "It is sufficient to observe that that argument  
16          ignores the basis of the liability of the parent  
17          company, which is not strict liability incurred on  
18          behalf of another but liability for its own misconduct  
19          and personal in nature."

20          Indeed, the court goes on in paragraph 52, where it  
21          says towards the end of that paragraph:

22          "Even if the parent company does not participate  
23          directly in the infringement, it exercises ... a  
24          decisive influence over the subsidiaries which have  
25          participated in it. It follows that, in that

1 context..."

2 It says the liability is not strict. Instead:

3 "The parent company is penalised for the  
4 infringement which it is deemed to have committed  
5 itself."

6 So my submission is that at least between May  
7 and March, May 2015 and March 2016, where Allergan and  
8 the CMA agree that Allergan Plc is part of the same  
9 undertaking as AM Pharma and Actavis, during that period  
10 Allergan Plc is deemed to have committed the  
11 infringement itself. Therefore, it is not open to my  
12 learned friend to make the submission that we were  
13 willing to wound, but afraid to strike. There is no  
14 wounding or striking. It is just simple. It is that  
15 the undertaking infringed, Allergan Plc is part of that  
16 undertaking and we say, therefore, it is personally  
17 liable.

18 Now, my learned friend for Cinven made a sort of "me  
19 too" submission about this on {Day15/40:1} and said all  
20 we did, Cinven, was we owned a company for a few years.  
21 Now, that submission makes it sound as though they are  
22 just a passive financial investor. With the greatest of  
23 respect, that is manifestly wrong. The CMA went to  
24 great lengths in the Decision. One of the reasons why  
25 the Decision is quite long is there is a long section



1           that you will never probably ever read on the  
2           attribution of liability to Cinven. It is pages  
3           912-966. Now, that finding has not been appealed so  
4           Cinven was part of the same undertaking as AMCo for the  
5           same reason as Allergan is deemed to have committed the  
6           infringement.

7           In my submission, that is very important when  
8           dealing with penalty, as much as it is for liability.

9           I have an eye on the clock.

10          THE PRESIDENT: No, not at all.

11          MR BAILEY: But I can assure the Tribunal I will definitely  
12          be done by 1 o'clock.

13                 So the fourth complaint is that Auden/Actavis says,  
14                 well, we do not need to be deterred and the first thing  
15                 they say is, well we did not instigate this behaviour.  
16                 It is a somewhat facetious response to say so what? But  
17                 we say the instigation is something that is relevant as  
18                 an aggravating factor at step 3, but the absence of  
19                 instigation is not, in my submission, a factor that  
20                 precludes or neutralises the need for specific  
21                 deterrence, provided it is justified on other grounds.  
22                 I say of course it is justified by the financial  
23                 benefit, the size of the undertaking, the serious nature  
24                 of this infringement.

25                 The other point that Actavis makes is that they did

1 not receive the financial benefits. It was said it was  
2 paid to shareholders and to the vendors of  
3 Auden McKenzie. Again, I mean, I am afraid so what?  
4 There is no principle or precedent for saying that  
5 penalties should be attenuated because the funds happen  
6 to be passed on to shareholders. Those really do not  
7 negate the need for deterrence.

8 The fifth objection is said to be a category error  
9 on the part of the CMA where Cinven objects to the CMA's  
10 characterisation of Auden's payments to AMCo as being  
11 a financial benefit of the 10mg agreement. Cinven  
12 insists the benefit can only be measured by a comparison  
13 of the profits AMCo would have made in the  
14 counterfactual world against the benefits of the 10mg  
15 agreement in the real world. That is at {Day15/39:1}.

16 The answer to this is that the amount of the value  
17 that we say was transferred from Auden to AMCo, the huge  
18 profit sacrifice that was made by Auden, shows what the  
19 parties considered to be the benefits from non-entry.  
20 That was the economic significance of the infringement.

21 As we say, we do not need to speculate about a world  
22 that never was where AMCo actually did enter and did  
23 seek to compete prior to 2016. But we also say that  
24 that point I have just made is consistent with what the  
25 General Court found in a different appeal in the *Servier*

1 case. I would like to just show you one passage of that  
2 judgment just to show you why we say we have not made  
3 a category error. It is at annex F, {IR-A/13/86},  
4 please.

5 This quotes from a judgment of the General Court in  
6 the *Unichem* appeal, a generic appeal in the *Servier*  
7 case. Could I just ask you to read the passage at  
8 paragraph 22, please.

9 THE PRESIDENT: Yes, of course. (Pause). Yes, thank you.

10 MR BAILEY: The General Court is expressing that in quite  
11 strong terms and we say the same comment applies to  
12 Cinven's point in this case.

13 So the sixth argument is that the fine imposed on  
14 Allergan and Cinven was larger than its former  
15 subsidiaries. Support for that proposition is said to  
16 be the principle that the liability of a parent cannot  
17 exceed that of its subsidiary where the parent's  
18 liability derives from the exercise of decisive influence  
19 over the subsidiary.

20 I think in the abstract that sounds quite an  
21 attractive point, but the point was also run in the  
22 *Paroxetine* case. If I may, I would just like to show  
23 you the argument and then how the Tribunal dealt with  
24 it. It is at {M/183/68}, please. Paragraph 195 we have  
25 Merck, one of the appellants in that case, and it was

1           arguing that its fine of some 5.8 million exceeded the  
2           fine on its former subsidiary, GUK, which -- you do not  
3           need to go there -- the previous page tells us it was  
4           2.7 million. So there was a much higher fine on the  
5           parent.

6           They said, look, this infringes the very principle  
7           invoked again by the appellants in this case. So then  
8           one looks at what Mr Justice Roth and his colleagues  
9           said at 196, and he points out that, yes, there is such  
10          a principle in terms of liability. So what the CMA  
11          cannot do is it cannot assign a higher seriousness  
12          percentage at step 1 or a higher multiplier for duration  
13          at step 2 for the parent as opposed to the subsidiary.  
14          Just to be clear, the CMA did not do that in this case.  
15          So we have adhered to that aspect of the principle.

16          Then the Tribunal goes on to say, but that principle  
17          is quite different from the question of assessing the  
18          proportionality of the penalty under step 4, having  
19          regard to the size, and the financial position of each  
20          of the companies at the time of the Decision. When the  
21          former subsidiary is no longer under the same ownership,  
22          it is particularly important that this assessment is  
23          carried out separately for each. That is what the CMA  
24          did in that case. That is what the CMA did in this  
25          case.

1           We say it is correct in principle, and indeed there  
2           is even further authority that supports what the  
3           Tribunal found in that case cited at paragraph 10.398 of  
4           the Decision which is at {IR-A/12/1095}.

5           The final objection, sir, is that well, the  
6           adjustments that the CMA made at step 4 effectively  
7           meant well, why did you bothering doing steps 1, 2 and  
8           3? Our response to that is that the guidance expressly  
9           considers that it is permissible to make an upward or  
10          a downward adjustment. Of course the Tribunal can do  
11          the same thing.

12          The starting point was the figure at step 3. In our  
13          Written Closings we sought to set out for you the step 3  
14          penalties and sought to explain why we say that those  
15          would have been inadequate for deterrence. So it does  
16          eclipse or render nugatory what was done before, rather  
17          steps 1 to 3 inform the step 4 analysis.

18          You will probably be pleased to hear that in  
19          conclusion then, we say that this is a case that  
20          involves serious infringements of competition law. On  
21          the one hand, you have an incumbent monopolist, Auden,  
22          for a long time a monopolist, that used the supply of  
23          its product on too good to be true terms to bar  
24          the competitor. On the other hand, one has the same  
25          monopolist increasing a price of a 60-year-old drug by

1 over 10,000% compared to the previous owner's prices and  
2 1,500% over Auden's own entry prices. The winner in all  
3 this was the undertaking, and I explained to you how  
4 much trading benefits it received, and the loser of  
5 course was the NHS that had to foot the bill.

6 So we say the fines were set at a level to reflect  
7 the seriousness of what had happened and to serve as  
8 a stark warning to any undertaking that might otherwise  
9 be tempted to share markets or indulge in excessive  
10 pricing.

11 Unless I can assist the Tribunal any further those  
12 are the submissions of the CMA this side of Christmas.  
13 Just to also say sincere appreciation to the transcriber  
14 and the Tribunal's staff throughout the proceedings for  
15 their support and understanding.

16 THE PRESIDENT: Thank you, Mr Bailey, and we would like to  
17 reiterate what you just said about the staff and support  
18 and can I extend my thanks to all of you for sterling  
19 efforts. I see we have a number of -- Ms Ford.

20 MR BREALEY: Can I also thank everybody as well and wish on  
21 behalf of everyone a merry Christmas. I am sure Ms Ford  
22 is going to say something. Before she does can I thank  
23 the CMA for the present they left me by the tree which  
24 I am wearing today. There was a sting in the tail  
25 because it says "A gift from Santa which we expect you

1 to model on Friday". Friday was of course my reply  
2 which never happened, but thank you to everybody for my  
3 present.

4 THE PRESIDENT: Ms Ford.

5 MS FORD: Sir, by way of additional festive gift we have  
6 produced a short note on some of the matters that have  
7 come up over the course of Closings. We will of course  
8 address them orally in due course but we felt that given  
9 the work had been done it might make sense to hand it  
10 over now in an anticipation that the Tribunal wished to  
11 be reading over the Christmas period.

12 THE PRESIDENT: Thank you.

13 MS FORD: Does the Tribunal prefer A4 or A5.

14 THE PRESIDENT: In this case A4 would be more helpful for  
15 me.

16 PROFESSOR MASON: And electronic as soon as possible.

17 MS FORD: We can certainly upload it to Opus.

18 THE PRESIDENT: That would be very helpful as well.

19 (Handed)

20 MR BAILEY: Sir, just bits of housekeeping. You asked  
21 yesterday, sir, about the patent position in relation to  
22 *Plenadren*.

23 THE PRESIDENT: Yes.

24 MR BAILEY: I am told --

25 THE PRESIDENT: Mr Holmes did answer that --

1 MR BAILEY: He did answer it.

2 THE PRESIDENT: -- but you may have something more to say.

3 MR BAILEY: So therefore on Opus, just references, really.

4 THE PRESIDENT: I am grateful.

5 MR BAILEY: {H/993.2/1}, {H/1052.1/1}, {H/1200.2/1}. So  
6 those are the patents for *Plenadren*.

7 Then you also asked, sir, about the patent of  
8 pricing of *Plenadren* over time and that is at  
9 {IR-H/155.2/1}, {IR-H/891.1/1}, {IR-H/1247.1/1}.

10 Then my learned friend for Allergan helpfully  
11 provided some of the economic literature that had been  
12 presented, I think in part to the Court of Appeal in the  
13 *Phenytoin* case and the CMA is seeking to adduce a few  
14 additional bits of festive reading for you, and that  
15 apparently is also happening.

16 THE PRESIDENT: Thank you. We certainly are more than happy  
17 for our economic understanding to be broadened, not of  
18 course Professor Mason's, his is broad enough already,  
19 but speaking for the rest of the Tribunal, that would be  
20 very helpful.

21 We will adjourn until the new year, dates to be  
22 sorted out. We would like the parties to in the first  
23 instance ascertain how much time they need. It is  
24 obviously the case that two days is easier to arrange  
25 than three, particularly given the difficulties that we



1 have on diary. Three nonconsecutive days really does  
2 look bad in terms of continuity and keeping up with the  
3 submissions. Two is not ideal but obviously better. We  
4 would be prepared to sit longer days if that would  
5 assist the parties to achieve their objective of getting  
6 through the material that they need to get through  
7 orally in two rather than three days, but we are  
8 conscious that the point that Mr Holmes made that at the  
9 end of long days the reward for advocates' efforts is  
10 perhaps less than it is at the beginning. It is less  
11 true of Tribunals than it is of witnesses but there is  
12 probably some force in that. But we are prepared to sit  
13 longer if that can be achieved in terms of squeezing  
14 more into less.

15 I do not think, unless the parties want to say  
16 anything about that, I do not think there is anything  
17 more that can usefully be said now but I will obviously  
18 hear anyone who wants to say something on that.

19 MR BREALEY: No, can I just clarify because it is quite  
20 important.

21 THE PRESIDENT: Of course.

22 MR BREALEY: There is trouble in the diaries for yourselves  
23 and also for us. We are going to go away and then we  
24 write to the Tribunal saying. I think we only need one  
25 hour each so we will say how much time we need and then

1           maybe what our availability is as well.

2           THE PRESIDENT: That I think would be very helpful. What  
3           I think we need to do about availability is focus on the  
4           absolutely essential people for each given party who  
5           need to be around because if we go for a day where the  
6           whole team is available we will be pushing this off for  
7           far longer than it ought to be pushed off.

8           But that would be helpful and we will for our part  
9           begin the process of working out what days we can manage  
10          and it may be helpful if we start pushing that back to  
11          the parties so that they know what our position is.

12          MR BREALEY: Fantastic, yes.

13          THE PRESIDENT: Mr Palmer, of course.

14          MR PALMER: I think it is reasonably clear from what you  
15          just said but I think we can anticipate that we will not  
16          be resuming in early January. It will be late January  
17          perhaps I do not know.

18          THE PRESIDENT: The difficulties are that both  
19          Professor Mason's diary and my diary are that January is  
20          very full. We will look at dates in January but I would  
21          be personally quite surprised if there was any date  
22          in January. It will certainly not be before 20 January.  
23          But we are very conscious that delay in concluding the  
24          hearing is highly undesirable, and we want to close the  
25          record as quickly as I am sure the parties do. So we

1           have that very well in mind.

2           I mentioned the period January, February to March on  
3           the basis of a very real understanding of the problems  
4           on this side in terms of diary and I gave the month  
5           March very much through gritted teeth. It is something  
6           that I really do not want to have happen and I know that  
7           the parties will say exactly the same thing.

8       MR PALMER: It is a very helpful indication for which I am  
9           grateful and so we will submit dates really for not  
10          before 20 January realistically.

11       MR BREALEY: So March from a few people's side is going to  
12          be in trouble because of Trucks.

13       THE PRESIDENT: We will do our best. Clearly for it to go  
14          beyond the end of March would be unacceptable.

15       MR BREALEY: Trucks starts on March 13.

16       THE PRESIDENT: So we have a window there. We will find  
17          a solution.

18       MR BREALEY: I am grateful. Thank you.

19       THE PRESIDENT: Thank you all very much. Thank you again  
20          for all your efforts, everyone, and I wish you a Merry  
21          Christmas and a Happy New Year. Thank you.

22       (12.43 pm)

23          (The hearing adjourned until a date to be confirmed)

24

25